



**The University of North Carolina at Charlotte
Board of Trustees**

Audit, Compliance, and Enterprise Risk Management Committee Meeting
Thursday, April 28, 2016, 8:00–9:30 a.m.
Student Union, Room 263

Open and Closed Session Minutes

Present

Karen A. Popp, *ex officio*, Acting Chair
Mary Ann Rouse
Laura A. Schulte

Absent

Catherine P. Bessant, Chair
Michael L. Wilson

Staff /Guests in Attendance

Philip L. Dubois, Chancellor
Susan Burgess, Director of Compliance
Julie Earls, Staff Auditor
Beth Hardin, Vice Chancellor for Business Affairs
Diana Hill, Staff Auditor
Jesh Humphrey, Deputy General Counsel
Joan Lorden, Provost and Vice Chancellor for Academic Affairs
Krista Newkirk, Chief of Staff and Assistant Secretary to the Board
Tara Pritchett, Staff Auditor
Raheel Qureshi, Staff Auditor
Jennifer Ward, Liaison to the Board of Trustees and the Chancellor's Cabinet
Tom York, Director of Internal Audit

Call to Order. Ms. Popp, serving as acting chair in Ms. Bessant's absence, called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Committee members to notify her immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of Minutes. Ms. Popp requested action on the February 19, 2016, Audit, Compliance, and Enterprise Risk Management Committee meeting minutes.

Action. On a motion by Ms. Rouse, seconded by Ms. Schulte, the Committee approved the February 19, 2016, Audit, Compliance, and Enterprise Risk Management Committee meeting minutes.

Internal Audit Update. Mr. York introduced the Internal Audit staff and commended them for their excellent work.

Mr. York updated the Committee on the Annual Audit Plan for Fiscal Year 2016.

Mr. York presented a summary of Internal Audit Reports issued since the last Audit, Compliance, and Enterprise Risk Management Committee meeting. Mr. York noted that the size and complexity of the Human Resources department made the HR audit difficult, particularly given the limited number of Internal Audit staff. Mr. York stated that the final audit of the Phase XII construction project revealed issues with insurance billing, as had an interim audit, and he asked Mr. Jones to discuss the details of the subsequent mediation process. Mr. Jones stated that the contract with the construction manager at risk for the Phase XII project, a residence hall in the East Village, provided for a guaranteed cost. Mr. Jones stated that the project ran 30 days late and the contractor filed a verified claim with the State Construction Office for \$1.2 million over the guaranteed maximum price and then requested mediation. Mr. Jones stated that he believes this was the first time a contractor has filed a claim for charges exceeding a guaranteed maximum cost. Mr. York stated that Internal Audit has compiled a list of best practices for capital construction contracts to try to avoid claims in the future. Mr. York also discussed two findings from the North Carolina State Education Assistance Authority review of the University's scholarship and need-based grant programs.

Mr. York reviewed the Board of Governors' annual certification requirements for fiscal year 2016.

Mr. York also briefed the Committee on the audit plan for fiscal year 2017. Mr. York noted that the University has begun to focus on succession planning. Ms. Schulte stated that retirements can bring opportunities to increase diversity in the University's leadership. Mr. York stated that Internal Audit uses the University's Institutional Plan as a framework for the audit plan, and he stated that the goals listed in the plan were driven by the risk survey that was recently completed. Ms. Popp requested the Committee's approval of the FY2017 audit plan.

Action. On a motion by Ms. Schulte, seconded by Ms. Rouse, the Committee approved the Internal Audit Plan for Fiscal Year 2017.

Ms. Popp acknowledged Mr. York's impending retirement and thanked him for his excellent service to the University. Ms. Rouse commended Mr. York for strengthening the internal audit process at UNC Charlotte. Mr. York thanked the Committee members.

Ms. Popp asked whether the University is working on a succession plan, and Ms. Hardin stated that Human Resources is developing data on current staff and administrators who will be eligible for retirement in the near future. Ms. Popp stated that the Board should review the workforce profile at an upcoming meeting.

Compliance Update. Ms. Burgess updated the Committee on the University's Compliance program. Ms. Burgess discussed the first report received via the EthicsPoint reporting system and reviewed how the availability of EthicsPoint is being advertised to the campus community. Ms. Burgess stated that she believes that it will take time for the system to become more widely used. Ms. Burgess stated that marketing materials will be developed to brand the Ethics and Compliance program.

Ms. Popp asked for an update on House Bill 2. Ms. Newkirk reviewed input from campus constituents, including students and donors. Dr. Lorden stated that a few applicants for positions on the faculty have expressed concern about the state's stand on the transgender bathroom issue.

Whistleblower Policy (Orientation). Mr. Humphrey presented an overview of North Carolina law addressing whistleblowing and University Policy 803, Reporting and Investigation of Suspected Improper Activities and Whistleblower Protection. Mr. Humphrey discussed the obligations of the University and the Board of Trustees when a report is made and the use of EthicsPoint for whistleblower reporting. Mr. Humphrey stated that, unlike North Carolina law, the University's policy does protect student whistleblowers. Ms. Popp suggested that all whistleblower reports should be maintained in a central repository so that Internal Audit can be aware of patterns that may occur, and Mr. York stated that whistleblower reports could be added to the EthicsPoint database. Ms. Popp also stated that the investigation of whistleblowing reports should be standardized and that investigators should be trained.

Motion to Convene in Closed Session. Ms. Popp called for a motion to convene in closed session.

Action. On a motion by Ms. Rouse, seconded by Ms. Schulte, the Board convened in closed session pursuant to the following General Statutes of the State of North Carolina:

- a. *N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7; and*
- b. *N.C.G.S. §143-318.11(a)(3), to consult with and receive advice from counsel.*

Ms. Popp excused all attendees except the Committee members, Ms. Burgess, Mr. Humphrey, Dr. Lorden, Ms. Newkirk, and Ms. Ward.

Closed Session

Closed session minutes are filed in the office of the assistant secretary to the Board of Trustees.

Motion to Resume in Open Session. Ms. Popp requested a motion to resume in open session.

Action. On a motion by Ms. Rouse, seconded by Ms. Schulte, the meeting resumed in open session.

Open Session

Internal Audit and Compliance Executive Session. The executive session was postponed because of time constraints.

Motion to Adjourn. Ms. Popp requested a motion to adjourn.

Action. On a motion by Ms. Rouse, seconded by Ms. Schulte, the meeting was adjourned.

Submitted: Kim S. Bradley 11/30/16
Kim S. Bradley Date
Assistant Secretary
UNC Charlotte Board of Trustees

Approved: Catherine P. Bessant 11/30/16
Catherine P. Bessant Date
Chair
Audit, Compliance, and Enterprise
Risk Management Committee



**The University of North Carolina at Charlotte
Board of Trustees**

Executive Committee Meeting
Thursday, April 28, 2016, 9:30 a.m.
Student Union, Room 263

Open and Closed Session Minutes

Present

Karen A. Popp, Chair
Dhiaa Jamil
Joe L. Price
Mary Ann Rouse
Laura A. Schulte

Absent

Catherine P. Bessant
Michael L. Wilson

Staff/Guests in Attendance

Carol Cartwright, Association of Governing Boards Consultant
Betty Doster, Special Assistant for Constituent Relations
Beth Hardin, Vice Chancellor for Business Affairs
Joan Lorden, Provost and Vice Chancellor for Academic Affairs
Krista Newkirk, Chief of Staff and Assistant Secretary to the Board
Jennifer Ward, Liaison to the Board of Trustees and the Chancellor's Cabinet

Call to Order. Ms. Popp called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Committee members to notify her immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of Minutes. Ms. Popp requested action on the February 19, 2016, Executive Committee meeting minutes.

Action. On a motion by Mr. Jamil, seconded by Mr. Price, the Committee approved the February 19, 2016, Executive Committee minutes.

Board Self-Assessment. Ms. Popp introduced Dr. Cartwright and stated that Dr. Cartwright had been asked to guide the Board of Trustees' quadrennial self-assessment process required by UNC Policy 200.4. Ms. Popp noted that a number of relevant documents, including a draft self-assessment survey, were included in the Committee's boardbook. Popp stated that Dr. Cartwright will conduct an interview with each trustee and she asked the trustees to schedule their interviews for a time during the week of May 16. Dr. Cartwright discussed the self-assessment process and stated that the one-on-one interviews will complement the survey. Ms. Popp thanked Dr. Cartwright and stated that the Board looks forward to working with her. Ms. Newkirk stated that the UNC administration has been informed that the Board is beginning its self-assessment process.

Report of the Officer Nominating Committee. Ms. Rouse thanked Ms. Popp for asking her to serve as the chair of the Nominating Committee. Ms. Rouse stated that the Committee will meet in May to discuss and vote on nominees and will bring those names to the Board of Trustees at its July 1, 2015, conference call meeting.

General Administration Report on Organizational Effectiveness. Ms. Hardin reviewed the Boston Consulting Group's report of its organizational assessment of the UNC General Assembly.

Motion to Convene in Closed Session. Ms. Popp requested a motion to convene in closed session.

Action. On a motion by Mr. Jamil, seconded by Ms. Schulte, the Committee convened in closed session pursuant to the following General Statutes of the State of North Carolina:

- a. *N.C.G.S. §143-318.11 (a)(6), to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual, public officer or employee, or prospective public officer or employee; and*
- b. *N.C.G.S. §143-318.11(a)(2), to prevent the premature disclosure of an award.*

Closed Session

Closed session minutes are filed in the office of the assistant secretary to the Board of Trustees.

Motion to Resume in Open Session. Ms. Popp requested a motion to resume in open session.

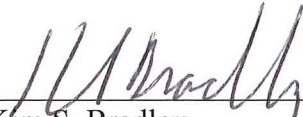
Action. On a motion by Ms. Rouse, seconded by Mr. Jamil, the meeting resumed in open session.

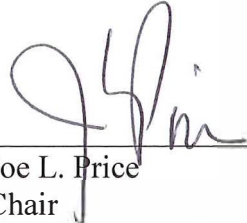
Open Session

Motion to Approve Faculty Tenure Actions. Ms. Popp requested a motion to approve the faculty tenure actions as presented in closed session.

Action. On a motion by Mr. Price, seconded by Ms. Schulte, the Committee voted to approve the faculty tenure actions as presented in closed session.

Adjourn. There being no further business before the Committee, Ms. Popp adjourned the meeting.

Submitted:  10/6/16
Kim S. Bradley Date
Assistant Secretary to the Board
UNC Charlotte Board of Trustees

Approved:  6-05-16
Joe L. Price Date
Chair
UNC Charlotte Board of Trustees



**The University of North Carolina at Charlotte
Board of Trustees**

Academic and Student Affairs Committee Meeting
Thursday, April 28, 2016, 10:30 a.m.
Student Union, Room 263

Open Session Minutes

Present

Laura A. Schulte, Chair
Mary Ann Rouse

Absent

Susan D. DeVore
Michael L. Wilson

Staff and Students in Attendance

Devin Collins, Assistant Director of Business and Entrepreneurial Development, Research and Economic Development
Jerry Dahlberg, Graduate Student, Department of Mechanical Engineering and Engineering Science
Raymond Ferrell, Undergraduate Student, College of Computing and Informatics
Beth Fischer, Executive Director of University Development
Art Jackson, Vice Chancellor for Student Affairs
Joan F. Lorden, Provost and Vice Chancellor for Academic Affairs
Krista Newkirk, Chief of Staff, Chancellor's Office
Jay Raja, Associate Provost, Academic Affairs
Scott Smith, Department Chair, Department of Mechanical Engineering and Engineering Science
Karen Thorsett-Hill, Assistant Teaching Professor, Department of Mechanical Engineering and Engineering Science
David Vacchi, Associate Director of Veterans Services
Paul Wetenhall, President and Executive Director, Ventureprise
Dennis Wiese, Associate Dean of Students
Leslie R. Zenk, Assistant Provost

Call to Order. Laura A. Schulte called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Committee members to notify her immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts were reported.

Approval of Minutes. With no quorum, Laura A. Schulte deferred action on the minutes of the February 19, 2016, Academic and Student Affairs Committee meeting.

Student Entrepreneurship. Dr. Lorden introduced Mr. Wetenhall, President and Executive Director of Ventureprise, to present an overview of student entrepreneurship opportunities. Mr. Wetenhall stated that UNC Charlotte directly interacts with more than 900 companies annually through a variety of programs. Mr. Wetenhall stated that student engagement with Ventureprise occurs in four distinct ways: academic courses; co-curricular activities; tech commercialization, such as the I-Corps Ventureprise Charlotte Launch; and experiential programs, such as the 49er Foundry. Mr. Wetenhall introduced Mr. Collins, assistant director of Business and Entrepreneurial Development, who shared additional details about the 49er Foundry, which connects students to shared workspace and private meeting space to “learn by doing” through work on startup companies. Mr. Collins stated that the Foundry’s Student Business Incubator has thirteen active companies with twenty undergraduates and thirteen graduate students. Mr. Wetenhall described another example of student engagement, the Ventureprise Charlotte Launch, which included twenty-five student teams focused on accelerating commercialization during its first year as a National Science Foundation I-Corps Site. Mr. Wetenhall introduced undergraduate student Raymond Ferrell, a finalist in the 2016 University of North Carolina Social Entrepreneurship Conference competition, who shared his team’s plan for providing students with assistance at the incubator stage of entrepreneurship.

Educating Veterans (Orientation). Dr. Jackson, Vice Chancellor for Student Affairs, introduced Mr. Vacchi, associate director of Veteran Student Services. Mr. Vacchi presented information on how UNC Charlotte educates student veterans, including a veterans’ transition course and the Military Affairs Council. Mr. Vacchi stated that, through Human Resources’ Learning and Organizational Development program, the Veteran Student Services Office offers professional development to University staff working with people with military experience and is actively seeking to bring its training presentation into the University’s colleges and academic departments. Mr. Vacchi also stated that beginning in June 2016 the Office of Veterans Services will host an annual scholars’ retreat to serve as an incubator for knowledge generation about veterans in higher education, and that the proceedings of that conference will be published in a new journal titled *Veterans in Higher Education*, which will be hosted on the Atkins Library digital system and distributed in print by UNC Press. Mr. Vacchi also described the work of the Military Advisory Committee, a campus-wide committee that serves to discuss, address, and make recommendations related to the more than 650 student veterans on campus.

49ers Rocketry: NASA Student Launch. Mr. Dahlberg, a graduate student in the Department of Mechanical Engineering and Engineering Science, shared the results of the UNC Charlotte 49er Rocketry Club Team project that won “Best Vehicle Design” in the NASA Launch Competition and placed in the top three internationally at the National Instruments competition. Mr. Dahlberg noted that the work presented has been featured in product advertising for National Instruments and in advertisements for the student competition.

Adjourn. There being no further business before the committee, Ms. Schulte adjourned the meeting.

Submitted: Joan F. Lorden 10/6/2016
Joan F. Lorden Date
Provost and Vice Chancellor

Approved: Laura A. Schulte 11/30/16
Laura A. Schulte Date
Chair
Academic and Student Affairs Committee



**The University of North Carolina at Charlotte
Board of Trustees**

Athletics Committee Meeting
Thursday, April 28, 2016, 10:30 a.m.
Student Union, Room 264

Meeting Minutes

Present

Dhiaa Jamil, Chair
Mitchell J. Daratony
Karen A. Popp, *ex officio*

Absent

Catherine P. Bessant
David L. Hauser

Staff in Attendance

David Broome, Vice Chancellor and General Counsel
Susan Burgess, Director of Compliance
Scott Byrd, Assistant Athletic Director for Compliance and Championships
Justin Campbell, Compliance Intern
Chris Everett, Student Athlete Advisory Committee Advisor
Lisa Hibbs, Director Athletic Academic Center
Mike Hummer, Executive Director Athletic Foundation
Jeffery Leak, Chair, Chancellor's Advisory Council on Intercollegiate Athletics
Rachel Ramey, Assistant Director and Life Skills Coordinator, Athletic Academic Center
Allison Roach, Executive Assistant
Judy Rose, Director of Athletics
Darin Spease, Senior Associate Athletic Director
Chris Thomasson, Senior Associate Athletic Director
Kim Whitestone, Senior Associate Athletic Director

Call to Order. Mr. Jamil called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Committee members to notify him immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of Minutes. Mr. Jamil requested action on the minutes of the February 19, 2016, meeting of the Athletics Committee.

Action. On a motion by Ms. Popp, seconded by Mr. Daratony, the Committee approved the February 19, 2016, Athletics Committee meeting minutes.

Review of Athletic Academic Policies and Procedures. Dr. Leak presented the findings of the review of the Summary of UNC Chapel Hill Policy Changes in Academics and Athletics. Dr. Leak noted several differences between UNC Charlotte athletic academic policies and those of UNC Chapel Hill. Dr. Leak noted that UNC Charlotte student-athletes are assigned primary advisors determined by their declared majors and athletic academic advisors as secondary advisors. Dr. Leak also noted that UNC Charlotte has student-athletes in every college. Dr. Leak stated that, even with the highest percentage of student-athletes, the College of Liberal Arts and Sciences (CLAS) still has below 50 percent of all student-athletes in CLAS majors. Dr. Leak stated that UNC Charlotte's football team has two advisors, and that UNC Charlotte appears to stress self-accountability in student-athletes. Dr. Leak noted that UNC Charlotte does not have sport-specific tutors, as does UNC Chapel Hill (for example, a football student-athlete at Chapel Hill works with one tutor for all coursework). Dr. Leak stated that UNC Charlotte tutors are students or graduate students recommended by faculty to tutor in subject-specific areas. Dr. Leak also noted that the Chancellor appoints the Faculty Athletic Representative and members of the Chancellor's Advisory Council on Intercollegiate Athletics.

Student-Athlete Advisory Committee Update. Ms. Everett presented a summary of the work of the Student Athlete Advisory Committee in 2015-2016. Ms. Everett noted that the committee had created a Student-Athlete Leadership Board and sponsored the Let's SAAC Hunger Annual Canned Food Drive; a Second Annual Student Athlete Field Day; a One Shirt, One Body T-Shirt Drive; and the 2016 Normies: Student-Athlete Awards Show.

Career Fair Update. Ms. Ramey reported on the first Student Athlete Career Fair, and stated that fifty-seven athletes and seventeen employers attended. Ms. Ramey stated that feedback on the event was extremely positive and that the career fair will be an annual event moving forward.

Athletics Budget Annual Report. Mr. Spease presented the 2016-2017 Athletic Department Budget and the 2015-2016 Conference USA Comparisons for Operational and Recruiting Budgets. Mr. Jamil requested a ranking of finishes based on budgets within the conference.

NCAA Compliance Report. Mr. Byrd presented the Institutional Control Oversight Violation Report for 2015-2016 and the Conference USA Rules Compliance Evaluation.

Gender Equity and Title IX Report. Ms. Whitestone reported that the Gender Equity and Title IX Committee has expanded in membership and focus. Ms. Whitestone stated that the committee has developed three subcommittees: Interpersonal Violence Prevention, Gender Equity Planning/Program Area Evaluations, and Student Athlete Feedback. Ms. Whitestone also reported that women's golf is on track to begin competition in 2016-2017 and that Athletics is working to confirm the addition of swimming to meet Title IX program expansion requirements.

Team Rules and Accountability. Updated information will be presented at the October 2016 Committee meeting.

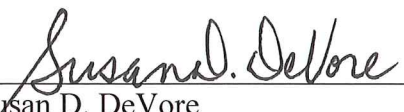
Athletics Department Update. Ms. Rose presented a spring sports wrap up and an NCAA update.

Athletics Committee Annual Report Schedule. No changes were made to the Committee calendar.

Adjournment. There being no further business, Mr. Jamil adjourned the meeting.

Submitted: 

Judy Rose
Director of Athletics

Approved: 

Susan D. DeVore
Chair, Athletics Committee



The University of North Carolina at Charlotte
Board of Trustees

Facilities and Physical Properties Committee Meeting
Thursday, April 28, 2016, 10:30 a.m.
Student Union, Room 262

Open Session Minutes

Present

Theresa J. Drew, Chair
Fred W. Klein
Joe L. Price

Absent

Sharon Allred Decker

Staff/Guests in Attendance

Beth Hardin, Vice Chancellor for Business Affairs
Phil Jones, Associate Vice Chancellor for Facilities Management
Keith Wassum, Associate Vice Chancellor for Business Services
Douglas Lape, Director of Parking and Transportation Services
Paul Forte, Associate Vice Chancellor for Financial Services
Jane Johansen, Director of Treasury Services
Chris Bates, Assistant Vice Chancellor for Administration, Business Affairs
Nelda Tatum, Executive Assistant, Business Affairs

Call to Order. Ms. Drew called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Committee members to notify her immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of the Minutes. Ms. Drew requested action on the February 19, 2016, minutes of the Facilities and Physical Properties Committee.

Action. On a motion by Mr. Klein, seconded by Mr. Price, the Committee unanimously approved the February 19, 2016, Facilities and Physical Properties meeting minutes.

Request to Issue Debt for Proposed Project Financing. Ms. Hardin stated that North Carolina General Assembly has approved the Elm, Maple, and Pine Halls renovation project as a

nonappropriated project. Ms. Hardin asked for the Committee's approval to issue debt of just over \$20.4 million, including issuance costs, for the project. Ms. Hardin stated that the proposed financing is expected to be in the form of a bank direct purchase, which she stated would give the University the ability to draw funds only when needed and would provide the University the lowest-cost funds and the maximum flexibility to meet interim and short-term financing needs. Ms. Hardin stated that the University anticipates refinancing the total bank direct purchase in fiscal year 2018 with 30-year bond financing.

Ms. Hardin stated that the University will seek to issue debt for the Health and Wellness Center at some point later in the year. Ms. Hardin stated that University staff analyzed whether the issuance of this additional debt would affect the University's credit ratings and had concluded that it was unlikely to do so. Ms. Hardin stated that the University's financial advisor is Hilltop Securities/First Southwest.

Action. On a motion by Mr. Klein, seconded by Mr. Price, the Committee recommended that the Board of Trustees authorize the University to issue debt in an amount not to exceed \$20,000,000, plus issuance costs, to fund the non-appropriated Elm, Maple, and Pine Halls projects that have received General Assembly approval.

Request for Capital Project Authorizations. Ms. Hardin discussed five projects:

Union Deck Expansion. Ms. Hardin stated that the Union Deck expansion will add spaces to the west end of the Student Union Deck, making up for parking spaces that will be eliminated when the Health and Wellness Center is constructed. Mr. Klein asked several questions about the cost and the type of construction for this project. Mr. Jones shared that the authorization will cover the anticipated maximum cost and that the project is receipt-funded. Within the discussion, the Committee recommended that a larger estimate of the number of spaces that may be created should be included in the authorization request, increasing the request from "approximately 500" to "500 to 600" spaces.

Action. On a motion by Mr. Price, seconded by Mr. Klein, the Committee unanimously recommended that the Board of Trustees authorize the University to undertake a capital improvement project, Union Deck Expansion, which will add approximately 500 to 600 spaces to the west end of the Student Union deck, with a project budget of \$12,000,000.

Parking Lot 8 Expansion. Ms. Hardin stated that Lot 8 will provide additional parking for the South Village, support the Admissions and Visitors Center with dedicated spaces, and provide additional parking needed by residents and staff of the Levine Residence Hall.

Action. On a motion by Mr. Price, seconded by Mr. Klein, the Committee unanimously recommended that the Board of Trustees authorize the University to undertake a capital improvement project, Parking Lot 8 Expansion, with a budget of \$475,000.

Parking Lot 11A Expansion. Ms. Hardin stated that this project expands the lot near the Student Health Center and future Counseling Center, and that building the Counseling Center will eliminate approximately 30 existing spaces. Ms. Hardin stated that the Lot 11A Expansion project will create 50 spaces, which make up for the loss and add 20 additional spaces.

Action. On a motion by Mr. Price, seconded by Mr. Klein, the Committee unanimously recommended that the Board of Trustees authorize the University to undertake a capital improvement project, Parking Lot 11A Expansion, with a budget of \$475,000.

Request for Authorization of Capital—Facilities Operations Complex. Ms. Hardin stated that the current Facilities Operations building will be demolished because it is located on the new Science Building site and that a new Facilities Operations and Receiving and Stores building will be built near the Grounds compound and the Facilities Management/Police building. Ms. Hardin indicated that the project will be funded from Facilities and Administration (F&A) and carry-forward funds.

Action. On a motion by Mr. Price, seconded by Ms. Decker, the Committee unanimously recommended that the Board of Trustees authorize the University to undertake a capital improvement project, Facilities Operations Complex, with a budget of \$21,298,000.

Request for Authorization of Capital Project—Parking Services Building. Ms. Hardin stated that a new parking services building must be built before the current building is demolished as part of the construction of the new science building. Mr. Jones stated that several site options are being considered, and that all options will consolidate all Parking Services operations under one roof and will eliminate all satellite offices. Mr. Jones stated that the project will be paid for with parking services receipts.

Action. On a motion by Mr. Klein, seconded by Mr. Price, the Committee unanimously recommended that the Board of Trustees authorize the University to undertake a capital improvement project, Parking Services Facility, with a budget of \$3,000,000.

Request to Dispose of Real Property by Demolition—Demolition of Two Facilities Operations Storage Sheds. Mr. Jones stated that two sheds used by Facilities Operations will be demolished to make way for the construction of the Student Counseling Center. Mr. Jones stated that the sheds were constructed in 1979 and 1988 and are now obsolete and have no salvage value. Mr. Jones also stated that the materials currently stored in these facilities will be relocated. Mr. Jones stated that the funds for this project will come from the Student Counseling Center budget.

Action. On a motion by Mr. Klein, seconded by Mr. Price, the Committee unanimously recommended that the Board of Trustees authorize the University to dispose of real property by demolition to provide space for a Student Counseling Center, with a budget of \$12,314.

Request for Approval of Parking Systems Rate/Regulations. Ms. Hardin stated that Board is required by the North Carolina Secretary of State to approve any changes in the University ordinance governing parking rates and regulations. Ms. Hardin stated that parking rates for 2016–2017 will remain the same as they were in 2015–2016: \$450 for general parking, \$150 for gated access (premium parking), and \$230 for reserved parking. Ms. Hardin stated that most changes in the ordinance relate to changes in technology and that some wording changes were made to improve student understanding. Ms. Hardin stated that parking rates have not increased for the third year in a row.

Action. On a motion by Mr. Price, seconded by Mr. Klein, the Committee unanimously recommended that the Board of Trustees approve proposed changes in the ordinance governing parking, traffic, and the registration of motor vehicles for the University.

Authorization Increase—Elm, Maple, Pine Halls Renovation. Ms. Hardin and Mr. Jones discussed the authorization for the Elm, Maple, and Pine Halls renovation project, which was approved previously by the UNC General Administration (GA) and the Office of State Budget and Management (OSBM). Ms. Hardin stated that the current request is for an additional \$1,855,000, increasing the total authorization from \$18,550,000 to \$20,405,000.

Ms. Hardin stated that because of this significant cost increase, the project’s scope is being reduced to bring the total cost to within 10 percent of the original budget. Ms. Hardin stated that Housing and Residence Life reserves (cash on hand) will be used to cover project costs that exceed the capital project authorization.

Mr. Jones stated that the reduction in scope will eliminate many of the renovations to Maple Hall, which he stated is in the best condition of the three buildings. Mr. Jones stated that an elevator will be installed in order to make Maple Hall compliant with the Americans with Disabilities Act (ADA) and a lobby and study space will be created as part of the elevator addition. Mr. Jones stated that the designer will be revising the plans and specifications for Maple for resubmittal to the State Construction Office.

Mr. Jones stated that the renovations to Elm and Pine Halls will continue as planned. Mr. Jones stated that those renovations will include modernizing the interior suites of Elm and Pine Halls to include new carpet, paint, new kitchen surfaces, upgraded bathrooms, new mechanical and plumbing, replacement of windows and roofs and new elevators, which are required in order to comply with the ADA. Mr. Jones stated that some balconies in Elm and Pine will be enclosed as part of living areas and others will be repaired. Mr. Jones indicated that construction will begin on May 16, 2016, and will be completed by June 16, 2017.

Authorization Increases—Campus Infrastructure Development (CID) Phase 1 and 2. Ms. Hardin and Mr. Jones updated the Committee on the CID Phase 1 and 2 authorization increases. Ms. Hardin stated that the UNC General Administration (GA) and the Office of State Budget and Management (OSBM) have approved two authorization increases:

- CID Phase 1: \$49,500,000 to \$54,697,000. Ms. Hardin stated that these projects have had significant increases in costs due to unforeseen soil conditions and utility conflicts during construction. Ms. Hardin stated that the new bridge over Toby Creek connecting the Charlotte Research Institute with the main campus and the additional traffic studies on the East Village Roadway Improvements have dictated a significant change in road alignment, which has increased project costs.
- CID Phase 2: \$46,000,000 to \$50,830,000, an increase of \$4,830,000. Ms. Hardin stated that the projects in the Phase 2 program include modernization of the Academic Complex, five buildings built in the early 1960s. During advance planning for these projects, the University conducted a facilities condition assessment and discovered unforeseen issues with the aging building systems, specifically the heating and air conditioning, plumbing, electrical, and envelope. Ms. Hardin stated that these system modernizations will be more expensive than anticipated when the project was initially authorized. Ms. Hardin also stated that these projects are funded by debt on the student infrastructure fee approved in four increments from 2013–2016.

2015 Reserve for Repairs and Renovation. Ms. Hardin provided the Committee members with a report on 2015 repairs and renovations to University buildings. Ms. Hardin stated that the state awarded UNC Charlotte \$3,453,900 in repair and renovation funding, and that Business Affairs staff has allocated funds to three projects based on the University's five-year capital plan priorities:

Annex Building Office Renovation (\$600,000). Ms. Hardin stated that this property was constructed in 1989 and acquired by UNC Charlotte in 2015 and that it will be used for administrative functions.

Career Center Renovation (\$2,000,000). Ms. Hardin stated that the Career Center, which is located in the Atkins Library, does not have sufficient space for the University's growing student population. Ms. Hardin stated that the Career Center will expand into the space that will be vacated by the Student Counseling Center once their new facility opens in 2017.

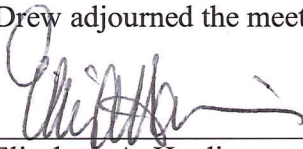
Cone University Center HVAC Modernization (\$853,000). Ms. Hardin stated that the Cone Center HVAC system was installed in 1974 and is at the end of its life cycle. Ms. Hardin stated that replacing all heating and cooling elements in this system will be an extensive project. Ms. Hardin stated that the true, total cost of the project is \$1,700,000, which will be split funded, with one-half of the funds coming from auxiliary services. The building is currently shared between receipt- and general-funded entities.


Capital Improvement Projects Update. Mr. Jones stated that a formal mediation was held between Holder Construction, the construction manager at risk for the Phase XII residence hall project, and UNC Charlotte, the State Construction Office (SCO), and the State Attorney General's Office. Mr. Jones stated that the project was settled for an additional \$55,000 over the Guaranteed Maximum Price and that the contractor will withdraw its claim to the SCO.

Space Utilization Management (Orientation). Kathryn Horne, Director of Space Management, reported on the mission of space management at UNC Charlotte. Ms. Horne's report shared

existing gross and assignable square footage on campus. Ms. Horne stated that UNC Charlotte has less space per student, both academic and instructional, than any other university in the UNC system and also has the highest space utilization of any university in the system. Ms. Horne stated that UNC Charlotte's 2010 Master Plan projected deficits in space needs in almost every category, including instructional and administrative space. Ms. Horne stated that with continued enrollment growth, the University must take a strategic, integrated, and holistic approach to space management. Ms. Horne emphasized that the culture of space ownership must become a culture of space stewardship.

Adjourn. There being no other business, Ms. Drew adjourned the meeting.

Submitted:  10/06/2016
Elizabeth A. Hardin Date
Vice Chancellor for Business Affairs

Approved:  10/6/2016
Theresa J. Drew Date
Chair
Facilities and Physical Properties Committee



**The University of North Carolina at Charlotte
Board of Trustees**

Thursday, April 28, 2016
Student Union, Room 200

Open and Closed Session Minutes

Presiding: Karen A. Popp, Chair
Assistant Secretary: Krista L. Newkirk, Chief of Staff

Present

Catherine P. Bessant
Mitchell J. Daratony
Fahn K. Darkor
Susan D. DeVore
Theresa J. Drew
David L. Hauser
Dhiaa Jamil
Fred W. Klein
Joe L. Price
Mary Ann Rouse
Laura A. Schulte
Michael L. Wilson

Absent

Sharon Allred Decker

Staff/Guests in Attendance

Philip L. Dubois, Chancellor
David Broome, Vice Chancellor and General Counsel
Wade Bruton, University Photographer
Susan Burgess, Director, University Compliance
Mike Carlin, Vice Chancellor for Information Technology and Chief Information Officer
Anna Clark, Notary Public, Legal Affairs
Betty Doster, Special Assistant for Constituent Relations
Shari Dunn, Senior Executive Assistant to the Chancellor
Sarah Edwards, Assistant General Counsel
Peter Franz, Campus Landscape Architect
Beth Hardin, Vice Chancellor for Business Affairs
Jesh Humphrey, Deputy General Counsel

Art Jackson, Vice Chancellor for Student Affairs
Jane Johansen, Director, Treasury Services
Phil Jones, Associate Vice Chancellor for Facilities Management
Jim Kay, Staff Council Chair
Joan Lorden, Provost and Vice Chancellor for Academic Affairs
Adam Martin, LandDesign
Catherine Mitchell, Legal Affairs Fellow
Krista Newkirk, Chief of Staff and Assistant Secretary to the Board
Richard Petersheim, LandDesign
Judy Rose, Director of Athletics
Brenda Shue, Executive Assistant to the Chancellor
Niles Sorensen, Vice Chancellor for University Advancement
Penny Stevens, Staff Council Vice President
Jennifer Ward, Liaison to the Board of Trustees and the Chancellor's Cabinet
Stephen Ward, Executive Director, University Communications
Melanie White, Executive Assistant to the Vice Chancellor and General Counsel
Bob Wilhelm, Vice Chancellor for Research and Economic Development
Cassandra Wright, Assistant to the Chief of Staff
Tom York, Director of Internal Audit

Call to Order. Ms. Popp called the meeting to order and reminded members of the Board of their duty to avoid conflicts of interest and appearances of conflicts under the State Government Ethics Act in accordance with Chapter 138A of the North Carolina General Statutes and advised the Trustees to make her aware of any conflict of interest or any appearance of a conflict of interest with respect to any matters coming before the Board at any time during this meeting. No conflicts of interest were reported.

Introductions and Announcements. Ms. Popp stated that Chancellor Dubois was unable to attend the meeting because he was attending a Chancellors' retreat hosted by UNC President Margaret Spellings.

Ms. Popp announced that the UNC Charlotte marching band has been chosen to play during the official ceremonies commemorating the 74th anniversary of D-Day in Normandy, France, in June 2018. Ms. Popp also reminded the Board about several upcoming events:

- The honorary degree receptions on May 4, honoring Emily Zimmern, and May 11, honoring Fannie Flono.
- A farewell reception for Krista Newkirk on May 10, and for Dave Broome on May 20.
- The University's three spring commencement ceremonies on May 13 and 14 at Halton Arena.
- The Distinguished Service Award Luncheon honoring Ron Kimble on June 3.
- The next Board of Trustees meeting, scheduled for Friday, July 1, at 8:00 a.m., and the Board's summer retreat scheduled for Thursday, August 25.

Trustee Recognition. Ms. Popp thanked outgoing Student Government Association (SGA) President Mitch Daratony for his service on the Board of Trustees and presented a gift from the Board. Mr. Daratony thanked the Trustees for their leadership and stated that he appreciates the perspective that he gained from serving as a Board member.

Introduction and Swearing-In of New Student Body President. Mr. Daratony introduced the new SGA president, Fahn Darkor, and stated that Mr. Darkor, a Greensboro native, is a marketing major, a Kappa Alpha Phi member, and a student orientation counselor. Ms. Popp called on Ms. Clark, who officially swore in Mr. Darkor as a member of the Board of Trustees.

Resolution of Appreciation to Representative Dean Arp, '99, and Remarks by Board of Governors Member. Ms. Popp introduced UNC Charlotte's liaison to the Board of Governors, Phil Byers. Mr. Byers read the Resolution of Appreciation to Representative Dean Arp, '99, and stated that Representative Arp was disappointed that he could not attend the Board of Trustees meeting. Ms. Popp requested action on the resolution.

Action. On a motion by Ms. Rouse, seconded by Mr. Price, the Trustees approved the Resolution of Appreciation to Representative Dean Arp, '99.

Approval of Minutes. Ms. Popp requested action on the minutes of the February 19, 2016, meeting of the Board of Trustees.

Action. On a motion by Ms. Rouse, seconded by Ms. Schulte, the Trustees approved the February 19, 2016, Board of Trustees meeting minutes.

Report of the University Faculty Council. Dr. Leak reported that Dr. Lisa Walker has been elected as the next Faculty President and will serve a two-year term. Dr. Leak stated that the Faculty Council has prepared a guidebook to help orient adjunct faculty to teaching at UNC Charlotte. Dr. Leak stated that faculty are excited about a major revision of the general curriculum. Dr. Leak encouraged the Trustees to read his full report in the boardbook, including a description of the general curriculum changes, a revision of the University's academic probation and suspension policy, recommendations for changes to the add/drop period, and a resolution calling for the repeal of North Carolina House Bill 2.

Report of the University Staff Council. Mr. Kay thanked Ms. Doster for her service on the NC Connect Bond Committee and stated that he appreciated being able to serve on the committee. Mr. Kay also stated that he enjoyed the staff meeting with UNC President Margaret Spellings during her visit to the UNC Charlotte campus. Mr. Kay stated that the Staff Council is considering writing a resolution on North Carolina House Bill 2 and stated that the Council stands against any form of discrimination. Mr. Kay noted that several UNC Charlotte staff members will play in the upcoming Chancellors' Cup golf tournament.

Mr. Kay thanked the Board of Trustees, the Chancellor's Cabinet, and the Chancellor and his staff for their support of the Staff Council and presented the Council's Gold Nugget award to each Trustee and Cabinet member.

Ms. Popp presented a certificate of appreciation to Dr. Leak and Mr. Kay and thanked them for their service to the University.

Legislative Update. Ms. Doster updated the Board on the anticipated schedule for State budget negotiations. Ms. Doster stated that Governor McCrory may address the cap on funds used for advancement activities. Ms. Doster thanked the Trustees for their support and assistance with UNC Charlotte's legislative priorities.

Campaign Update. Capital campaign chair Gene Johnson discussed the progress of the capital campaign. Mr. Johnson stated that the work of the capital campaign committee members, including Mr. Klein, has been instrumental in reaching preliminary campaign goals. Mr. Johnson reported that campaign contributions total \$104 million to date, that additional contributions have been committed, and that campaign staff have a number of proposals to which they hope to have responses and commitments by late summer. Mr. Johnson thanked the Board of Trustees and the Board of Directors of the UNC Charlotte Foundation, which he stated have together committed \$8 million. Mr. Johnson stated that he is particularly proud of the \$25 million in alumni donations that have been committed to date, and he stated that the campaign team is working hard to reach constituents who have not given to the University in the past. Mr. Johnson stated that the number of naming opportunities that alumni have recently funded is indicative of the University's growth and the increasing support of alumni. Mr. Johnson stated that the official start of the campaign will be announced at the Chancellor's Speaker Series event in September.

Report of the Athletics Committee. Mr. Jamil reported that Mr. Leak had presented a comparison of Athletics academics policies at UNC Chapel Hill and UNC Charlotte. Mr. Jamil stated that the Committee had received updates on the work of the Student-Athlete Advisory Committee; the Athletics Career Fair; the Athletics budget for 2015-2016; operations/recruiting and operational budget comparisons for Conference USA schools; the University's NCAA compliance reports; and a gender equity and Title IX report. Mr. Jamil also stated that Ms. Rose had discussed team rules and accountability and had given the Committee a general update on the Athletics department.

Hotel and Conference Center Update. Mr. Sorensen updated the Trustees on the efforts of the committee evaluating the feasibility of a hotel and conference center on the University's campus. Mr. Sorensen stated that Sage Hospitality has been hired to conduct strategic planning and a market analysis and that Sage will partner with an architectural firm to create a preliminary design.

Belk Plaza Redesign. Mr. Franz introduced Mr. Martin and Mr. Petersheim of LandDesign, who presented their proposal for the redesign of Belk Plaza. In response to several questions from the Trustees, Mr. Petersheim stated that the design is intended to blend into the existing landscape and hardscape and would not have a sole focal point.

Institutional Metrics. Ms. Newkirk briefly reviewed examples of institutional data that can be provided to the Trustees. Dr. Lorden stated that most of the data change annually, and she asked the Trustees to consider what data they would find useful and in what format they would like to receive it. Ms. Schulte suggested limiting the data to top priorities, goals, or strategies. Ms. Popp

suggested that data comparing UNC Charlotte to other UNC campuses would be helpful, and Mr. Price suggested presenting data that allow the Trustees to understand UNC comparisons and trends. Ms. Schulte cautioned against providing unnecessary metrics. Ms. Newkirk stated that appropriate data points will be developed and shared with the Trustees.

Delegated Authority (Orientation). Ms. Edwards reviewed the powers, duties, and responsibilities delegated to the Trustees.

University Policy 711, Program to Prevent Use of Illegal Drugs and Alcohol Abuse. Ms. Edwards presented a revision of the University's drug and alcohol abuse policy.

Action. On a motion by Ms. Schulte, seconded by Ms. Rouse, the Trustees approved revised University Policy 711, Program to Prevent Use of Illegal Drugs and Alcohol Abuse.

Report of the Executive Committee. Ms. Popp stated that the Executive Committee had conferred with AGB consultant Dr. Carol Cartwright about the required Board of Trustees self-assessment. Ms. Popp briefly reviewed the evaluation process and asked the Trustees to schedule individual phone interviews with Dr. Cartwright.

Report of the Officer Nominating Committee. Ms. Rouse reported that the Officer Nominating Committee will meet soon to nominate officers and will bring those nominations to the Board of Trustees at the July 1, 2016, conference call meeting.

Report of the Academic and Student Affairs Committee. Ms. Schulte reported that the Committee received reports on student entrepreneurship and activities within Ventureprise; an orientation presentation on the education of student veterans; and the launch of a student-built rocket during a recent NASA-sponsored competition.

Diversity Plan. Dr. Lorden presented a revised Diversity Plan from the Council on University Community (CUC), which is comprised of members of the Chancellor's Cabinet and is charged with assessing and reporting to the campus on progress toward the goals of the Diversity Plan. Dr. Lorden noted that a number of minority faculty members left the University during the economic downturn. Dr. Lorden stated that the plan's emphasis is on race and ethnicity, and she emphasized that the Council is sensitive to the full range of diversity on campus.

Report of the Facilities and Physical Properties Committee. Ms. Drew reported that the Committee had reviewed the parking ordinance and regulations for 2016-2017 and that parking rates will not change from 2015-2016 rates.

Ms. Drew presented a motion from the Committee to authorize the issuance of debt not to exceed \$20 million, plus issuance costs, for the non-appropriated Elm, Maple, and Pine Halls projects, which have received General Assembly approval.

Action. The Board unanimously authorized the University to issue debt in an amount not to exceed \$20 million, plus issuance costs, to fund the Elm, Maple, and Pine projects.

Ms. Drew presented a motion from the Committee to authorize the University to undertake three capital improvement projects: the Union Deck Expansion, with a budget of \$12 million; Parking Lot 8 Expansion, with a budget of \$475,000; and Parking Lot 11A Expansion, with a budget of \$475,000.

Action. The Board unanimously approved the three capital projects: the Union Deck Expansion, with a budget of \$12 million; Parking Lot 8 Expansion, with a budget of \$475,000; and Parking Lot 11A Expansion, with a budget of \$475,000.

Ms. Drew presented a motion from the Committee to approve a capital project authorization for the construction of a Facilities Operations Complex with a budget of \$21,298,000.

Action. The Board unanimously approved the Facilities Operations Complex capital project with a budget of \$21,298,000.

Ms. Drew presented a motion from the Committee to approve a capital project authorization for the construction of a Parking Services Building with a budget of \$3 million.

Action. The Board unanimously approved the Parking Services Building capital project with a budget of \$3 million.

Ms. Drew presented a motion from the Committee to approve the disposal of two Facilities Operations storage sheds by demolition at a cost of \$12,314.

Action. The Board unanimously approved the disposal of two Facilities Operations storage sheds by demolition at a cost of \$12,314.

Report of the Audit, Compliance, and Enterprise Risk Management Committee. Ms. Popp noted that Mr. York will retire during the summer and thanked him for his outstanding work as the director of Internal Audit.

Ms. Popp stated that Mr. York had updated the Committee on recent Internal Audit reports, Ms. Burgess had updated the Committee on the Compliance program, and Mr. Humphrey had presented an orientation on the University's whistleblower policy. Ms. Popp stated that the Committee's closed session items would be reviewed in closed session.

Motion to Convene in Closed Session. Ms. Popp called for a motion for the Board to convene in closed session.

Action. On a motion by Ms. Schulte, seconded by Mr. Wilson, the Board convened in closed session pursuant to the following General Statutes of the State of North Carolina:

- a. N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7;
- b. N.C.G.S. §143-318.11(a)(3), to consult with and receive advice from counsel;
- c. N.C.G.S. §143-318.11(a)(6), to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual, public officer or employee, or prospective public officer or employee; and
- d. N.C.G.S. §143.318.11(a)(2), to prevent the premature disclosure of an award.

Closed Session

*Closed session minutes are filed in the office of the
Assistant Secretary of the Board of Trustees.*

Open Session

Report of the Student Government Association (SGA). Mr. Darkor stated that he looks forward to working with the Board of Trustees and thanked the Trustees for welcoming him.

Adjournment. There being no additional items, Ms. Popp adjourned the meeting.

Submitted: Kim S. Bradley 10/6/14
Date
Kim S. Bradley
Assistant Secretary to the Board
UNC Charlotte Board of Trustees

Approved: Joe L. Price 6-OCT-16
Date
Joe L. Price
Chair
UNC Charlotte Board of Trustees



UNC CHARLOTTE

THE BOARD OF TRUSTEES THE UNIVERSITY OF NORTH CAROLINA AT CHARLOTTE

RESOLUTION OF COMMENDATION OF REPRESENTATIVE DEAN ARP '99

WHEREAS, Representative Dean Arp faithfully serves the State of North Carolina as Chairman of the Capital Appropriations Committee, Vice Chairman of the Appropriations Committee, Chairman of the Joint Legislative Oversight Committee on Capital Improvements, and Chairman of the Blue Ribbon Commission to Study the Building and Infrastructure Needs of the State, and in many other capacities; and

WHEREAS, Representative Arp, a proud alumnus of The University of North Carolina at Charlotte, having earned a Master's of Science in Civil Engineering from the William States Lee College of Engineering in 1999, recognized that North Carolina's infrastructure had not kept pace with the significant population growth since the last bond package, and that the economic future of the state and the Charlotte region demanded the construction of a modern science facility on the University's campus for the education of the next generations of scholars and leaders who will continue to build and transform the region; and

WHEREAS, in 2015, Representative Arp crafted and engineered the Connect NC Bond legislation and was the primary sponsor of House Bill 943, which included funding for a new \$90 million science building for the University of North Carolina at Charlotte; and

WHEREAS, Representative Arp garnered overwhelming bipartisan support of the Connect NC Bond Bill in the North Carolina General Assembly; and

WHEREAS, Representative Arp's energetic drive to win citizen approval of the Connect NC Bond came to fruition on March 15, 2016, when North Carolina voters approved the Bond with a margin of 66 percent statewide, 70 percent in Mecklenburg County, and 62 percent in Representative Arp's home, Union County;

THEREFORE, BE IT RESOLVED that the members of the Board of Trustees of The University of North Carolina at Charlotte bestow this commendation upon Representative Dean Arp for his tireless advocacy for the needs of the University and his role as a champion for his alma mater and the people it serves.

The foregoing was unanimously adopted by the Board of Trustees of The University of North Carolina at Charlotte at its meeting on Thursday, April 28, 2016.

Handwritten signature of Karen A. Popp in black ink.

Karen A. Popp, Chair, Board of Trustees

Handwritten signature of Philip L. Dubois in black ink.

Philip L. Dubois, Chancellor