



**The University of North Carolina at Charlotte
Board of Trustees**

Audit, Compliance, and Enterprise Risk Management Committee Meeting
Thursday, December 3, 2015, 8:00–9:30 a.m.
Student Union, Room 261

Open and Closed Session Minutes

Present

Catherine P. Bessant, Chair (via telephone)
Laura A. Schulte (via telephone)
Karen A. Popp (ex officio)

Absent

Mary Ann Rouse
Michael L. Wilson

Staff /Guests in Attendance

Philip L. Dubois, Chancellor
Dave Broome, Vice Chancellor and General Counsel
Susan Burgess, Director of Compliance
Mike Carlin, Vice Chancellor for Information Technology and Chief Information Officer
Julie Earls, Staff Auditor, Internal Audit
Dawn Floyd, Title IX Coordinator
Beth Hardin, Vice Chancellor for Business Affairs
Diana Hill, Staff Auditor, Internal Audit
Jesh Humphrey, Deputy General Counsel
Phil Jones, Associate Vice Chancellor for Facilities Management
Rowanne Joyner, Chief Information Security Officer
Alice Kessler, Interim Liaison to the Board of Trustees
Joan Lorden, Provost and Vice Chancellor for Academic Affairs
Carl Mahler, Executive Director, Office of Technology Transfer
Krista Newkirk, Chief of Staff and Assistant Secretary to the Board
Tara Pritchett, Staff Auditor, Internal Audit
Raheel Qureshi, Staff Auditor, Internal Audit
Bob Wilhelm, Vice Chancellor for Research and Economic Development
Tom York, Director of Internal Audit

Call to Order. Ms. Bessant called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes,

and advised the Committee members to notify her immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of Minutes. Ms. Bessant requested action on the October 2, 2015, Audit, Compliance, and Enterprise Risk Management Committee meeting minutes.

Action. On a motion by Ms. Popp, seconded by Ms. Schulte, the Committee approved the October 2, 2015, Audit, Compliance, and Enterprise Risk Management Committee minutes.

Internal Audit Update. Mr. York introduced Internal Audit staff members Diana Hill, Raheel Qureshi, Julie Earls, and Tara Pritchett. Mr. York updated the Committee on the Annual Audit Plan for Fiscal Year 2016; presented a summary of Internal Audit Reports issued since the last Audit, Compliance, and Enterprise Risk Management Committee meeting; provided an update on construction audits; and reviewed a report of active findings from previous internal audits. Ms. Bessant stated that she requested that representatives of the departments listed on the Active Findings Report attend the meeting to ensure participation and accountability. Mr. York reported that Ms. Burgess is rewriting the University's conflict of interest policy. The Quality Assurance and Improvement Program was deferred to the Executive Session.

Compliance Update. Ms. Burgess presented a summary of a recent survey ranking compliance risk. Ms. Burgess stated that she and Mr. York developed the risk assessment survey to evaluate the University's risk exposure. Ms. Burgess compared the number of sexual violence crimes reflected in UNC Charlotte's 2015 Clery Report to those of other UNC campuses. Ms. Popp asked for clarification of the statistics. Ms. Burgess stated that a database is being created to help analyze the data and that she would be able to provide the requested information at a later date. Ms. Burgess stated that sex offenses occurring in student housing are represented in the data. Ms. Burgess reported that between October 2013 and September 2014 the Office of Civil Rights entered into 209 Title IX resolution agreements with campuses that did not meet Clery Act reporting requirements.

Ms. Burgess stated that the survey found safety education and training to be a moderate risk because training is decentralized and the resources for training validation are limited. Ms. Burgess stated that she has partnered with the Office of Risk Management, Safety and Security to ensure that the University's safety education programs meet OSHA safety requirements. Ms. Burgess discussed with the Committee the plan of work for the Compliance Office in the next year.

Ms. Burgess stated that the Compliance Office is working with campus departments to review existing policies and procedures and determine where gaps exist. Ms. Popp stated that the federal government is focusing on risks associated with third-party vendor access.

ITS: Meeting the ISO Standards and Ensuring Security and Access (Orientation). Ms. Joyner presented a review of the Information and Technology Services' information security program. Ms. Joyner explained how security incidents are detected, categorized, and resolved. Ms. Joyner reported on the infrastructure in place for security incident prevention. Ms. Popp commented that

all employees must be involved in data breach prevention and that data breaches are inevitable, so there must be a focus on a strong response and recovery plan. Ms. Popp recommended that the University consider a cybersecurity assessment.

Ms. Bessant asked that the ITS security program should be placed on the Board's summer retreat agenda. Chancellor Dubois asked Ms. Newkirk to include ITS security on the winter Cabinet retreat agenda. Both Ms. Popp and Ms. Bessant offered expertise from their firms.

Motion to Convene in Closed Session. Ms. Bessant called for a motion to convene in closed session.

Action. On a motion by Ms. Schulte, seconded by Ms. Popp, the Board convened in closed session pursuant to the following General Statutes of the State of North Carolina:

- a. *N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7; and*
- b. *N.C.G.S. §143-318.11(a)(3), to consult with and receive advice from counsel; and*
- c. *N.C.G.S. §143-318.11(a)(6), to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual, public officer or employee, or prospective public officer or employee.*

Ms. Bessant excused all attendees except the Committee members, Chancellor Dubois, Mr. Broome, Ms. Burgess, Ms. Floyd, Dr. Lorden, Ms. Newkirk, and Ms. Kessler.

Closed Session

Closed session minutes are filed in the office of the Assistant Secretary to the Board of Trustees.

Motion to Resume in Open Session. Ms. Bessant requested a motion to resume in open session.

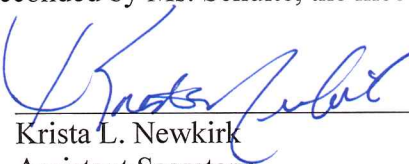
Action. On a motion by Ms. Schulte, seconded by Ms. Popp, the meeting resumed in open session.


Open Session

Internal Audit Executive Session. Deferred to next meeting.

Motion to Adjourn. Ms. Bessant requested a motion to adjourn.

Action. On a motion by Ms. Popp, seconded by Ms. Schulte, the meeting was adjourned.

Submitted:  2/19/2016
Date
Krista L. Newkirk
Assistant Secretary
UNC Charlotte Board of Trustees

Approved:  02-19-2016
Date
Catherine P. Bessant
Chair
Audit, Compliance, and Enterprise
Risk Management Committee



**The University of North Carolina at Charlotte
Board of Trustees**

Executive Committee Meeting
UNC Charlotte Student Union, Room 261
Thursday, December 3, 2015, 9:30 a.m.

Open and Closed Session Minutes

Present

Karen A. Popp, Chair
Joe L. Price, Vice Chair
Theresa J. Drew
Dhiaa Jamil

Absent

Catherine P. Bessant
Laura A. Schulte
Michael L. Wilson

Staff /Guests in Attendance

Philip L. Dubois, Chancellor
David Broome, Vice Chancellor and General Counsel
Betty Doster, Special Assistant to the Chancellor for Constituent Relations
Beth Hardin, Vice Chancellor for Business Affairs
Jim Hoppa, Associate Vice Chancellor, Student Union, Activities & Recreation
Jesh Humphrey, Deputy General Counsel
Alice Kessler, Interim Liaison to the Board of Trustees and the Cabinet
Joan Lorden, Provost and Vice Chancellor for Academic Affairs
Krista Newkirk, Chief of Staff and Assistant Secretary to the Board
Judy Rose, Director of Athletics
Leslie Zenk, Assistant Provost, Academic Affairs

Call to Order. Ms. Popp called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Committee members to notify her immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of Minutes. Ms. Popp requested action on the October 2, 2015, Executive Committee meeting minutes.

Action. On a motion by Mr. Price, seconded by Ms. Drew, the Committee approved the October 2, 2015, Executive Committee minutes.

Associated Entities (Orientation). Mr. Humphrey presented an orientation on associated entities. Mr. Humphrey reviewed NC General Statute §116-30.20, which allows UNC constituent institutions to establish private, nonprofit corporations whose sole purpose must be to support the University. Mr. Humphrey reported that UNC Charlotte has six associated entities: the UNC Charlotte Foundation, the Athletic Foundation, Ventureprise, the UNC Charlotte Investment Fund, the UNC Charlotte Facilities Development Corporation, and the Institute for Social Capital. Mr. Humphrey reviewed the UNC Charlotte Policy Manual's requirements for the University's relationship with the associated entities. Ms. Drew asked who pays the salary of associated entity staff. Mr. Humphrey explained that some employees are paid by the University, some are contracted to the associated entity, and others are true entity employees. Mr. Humphrey stated that the Chancellor has control over the associated entities pursuant to the agreements between the University and the entities.

Department of Defense Resolution. Chancellor Dubois reviewed the Department of Defense Resolution excluding Trustees and senior University staff from security clearance requirements for classified research. Ms. Popp noted that action on this resolution would be taken in the Board meeting.

Belk Tower Update. Chancellor Dubois updated the Committee on the feedback he received on the proposed Belk Tower removal and stated that the University sent 91,000 emails announcing the decision. The University has received approximately 60 responses. In addition, approximately 820 people have signed a petition to save the Belk Tower and one alumnus has requested all emails related to Belk Tower demolition. Chancellor Dubois reported that plans for removal of the Belk Tower are proceeding and that safety fences are in place.

Chancellor Dubois reported that he has appointed a cross-representative, fifteen-member committee to plan the redesign of the new Belk Plaza. Chancellor Dubois stated that the committee includes three students, three staff, four faculty, two alumni, one community member, the new director of the University's Botanical Gardens, and the campus sustainability director. The Chancellor stated that the University's landscape architect, Peter Franz, will chair the committee, and local landscape architecture firm LandDesign will design the project. Chancellor Dubois reported that he hopes to have a design approved and to the Board of Trustees by July 2016. Chancellor Dubois also noted that the University is exploring ways to memorialize the tower with affordable mementos.

Health and Wellness Center Update. Chancellor Dubois reported that after further development of the Health and Wellness Center project, the University has determined that the original estimate of \$60,000,000 for 160,000 square feet would only buy 134,000 square feet. Chancellor Dubois recommended that the project be expanded to 142,500 square feet for \$63,500,000 which remains

under the original project authorization of \$66,000,000. Chancellor Dubois reviewed the proposed financing actions, which he stated would still result in a net reduction in debt service fees.

Connect NC Bond Resolution. Ms. Doster reviewed the Resolution in Support of 2015 Connect NC Bond Act and Referendum which describes why the proposed science building for UNC Charlotte is key to the University's growth. Ms. Doster stated that the UNC system has asked each campus, as well as other entities throughout the state, to show support for Connect NC Bond by passing a Resolution in Support of 2015 Connect NC Bond Act and Referendum. Ms. Popp suggested that each Trustee sign the resolution individually to demonstrate strong support for the Connect NC Bond Act and the upcoming referendum.

Action. On a motion by Mr. Price, seconded by Ms. Drew, the Committee unanimously approved the Resolution in Support of 2015 Connect NC Bond Act and Referendum.

Motion to Convene in Closed Session. Ms. Popp requested a motion to convene in closed session.

Action. On a motion by Mr. Price, seconded by Mr. Jamil, the Committee convened in closed session pursuant to the following General Statutes of the State of North Carolina:

- a. *to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual, public officer or employee, or prospective public officer or employee pursuant to N.C.G.S. §143-318.11(a)(6);*
- b. *to consult with and receive advice from counsel pursuant to N.C.G.S. §143-318.11(a)(3); and*
- c. *to prevent the premature disclosure of an honorary degree, scholarship, prize, or similar award pursuant to N.C.G.S. §143-318.11(a)(2).*

Closed Session

Closed session minutes are filed in the office of the Assistant Secretary to the Board of Trustees.

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Open Session

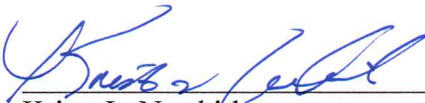
Action on Women's Head Golf Coach Contract. Ms. Popp called for a motion on the women's head golf coach contract as discussed in closed session.

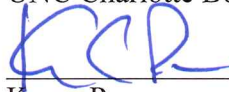
Action. On a motion by Mr. Price, seconded by Mr. Jamil, the Committee approved the new head golf coach contract as presented.

Action on Appointments to the Board of Trustees of the Endowment Fund. Ms. Popp called for a motion to elect Mr. Kevin Brown and Mr. Marc Horgan to the Board of Trustee of the Endowment Fund and to reappoint Mr. Joe Price to serve as a substitute for UNC Charlotte Board of Trustees Chair Karen Popp, when she is unable to attend.

Action. On a motion by Mr. Jamil, seconded by Ms. Drew, the Committee approved the appointments to the Board of Trustees of the Endowment Fund as recommended.

Adjourn. There being no further business before the Committee, Ms. Popp adjourned the meeting.

Submitted:  2/19/2016
Date
Krista L. Newkirk
Assistant Secretary
UNC Charlotte Board of Trustees

Approved:  2-19-16
Date
Karen Popp
Chair
UNC Charlotte Board of Trustees



**The University of North Carolina at Charlotte
Board of Trustees**

Academic and Student Affairs Committee Meeting
Thursday, December 3, 2015, 10:30 a.m.–11:30 a.m.
Student Union, Room 261

Open and Closed Session Minutes

Present

Susan D. DeVore, Acting Chair
Karen A. Popp (ex officio)
Michel L. Wilson (via phone)

Absent

Laura A. Schulte, Chair
Mary Ann Rouse

Staff in Attendance

David Broome, Vice Chancellor and General Counsel
Mike Carlin, Vice Chancellor for Information Technology
Christine Davis, Associate Professor, Department of Communication Studies
Art Jackson, Vice Chancellor for Student Affairs
Rowanne Joyner, Chief Information Security Officer
Joan Lorden, Provost and Vice Chancellor for Academic Affairs
Ellen McIntyre, Dean, College of Education
Krista Newkirk, Chief of Staff and Assistant Secretary to the Board
Jay Raja, Senior Associate Provost
Bob Wilhelm, Vice Chancellor for Research and Economic Development
Leslie Zenk, Assistant Provost, Academic Affairs

Call to Order. Ms. DeVore called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Committee members to notify her immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts were reported.

Approval of Minutes. Ms. DeVore requested action on the minutes of the October 2, 2015, Academic and Student Affairs Committee meeting.

Action. On a motion by Ms. Popp, seconded by Mr. Wilson, the Committee approved the October 2, 2015, Committee meeting minutes.

Approval of Minutes. Ms. DeVore requested action on the minutes of the October 16, 2015, Special Meeting of the Academic and Student Affairs Committee.

Action. On a motion by Ms. Popp, seconded by Mr. Wilson, the Committee approved the October 16, 2015, Committee meeting minutes.

Research and Economic Development Spotlight. Dr. Wilhelm introduced Dr. Davis, a Professor of Communication Studies with appointments in Health Psychology, Gerontology, Health Service Research, and Physical Medicine and Rehabilitation, and a recognized scholar and leader in health communication. Dr. Davis described her work which seeks to understand communication among patients, caregivers, families and healthcare providers in areas such as end-of-life, children's health, and disability. Dr. Davis' work in children's health communication has examined the role of communication in the interaction between children, parents, and providers at the Florida Mental Health Institute and the Levine Children's Hospital, and her work on end-of-life communication addresses how interpersonal, group, and cultural communications impact the end-of-life experience.

Education Dashboards. Dr. McIntyre, Dean of the College of Education, provided an overview of the UNC Educator Quality Dashboard (<http://tqdashboard.northcarolina.edu/>), an interactive website designed for educators, administrators, policymakers, parents, and students to view and analyze key performance indicators related to improving teacher quality in North Carolina. Categories of available data include recruitment and selection, educator preparation, performance and employment, and university-school partnerships.

ITS: Meeting the ISO Standards and Ensuring Security and Access. This item was moved to a future agenda.

Motion to Convene in Closed Session. Ms. DeVore requested a motion to convene in closed session.

Action. On a motion by Ms. Popp, seconded by Mr. Wilson, the Committee convened in closed session pursuant to the following General Statutes of the State of North Carolina:

- a. *N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7; and*
- b. *N.C.G.S. §143-318.11(a)(3), to consult with and receive advice from counsel.*

Ms. DeVore excused all attendees except the Committee members, Ms. Newkirk, Ms. Zenk, and Mr. Broome.

Closed Session

Closed session minutes are filed in the office of the Assistant Secretary to the Board of Trustees.

Motion to Resume in Open Session. Ms. DeVore requested a motion to resume in open session.

Action. On a motion by Ms. Popp, seconded by Mr. Wilson, the Committee resumed in open session.

Open Session

Adjourn. There being no further business before the Committee, Ms. DeVore adjourned the meeting.

Submitted: Joan F. Lorden 2/19/16
Joan F. Lorden Date
Provost and Vice Chancellor

Approved: Laura Schulte 2-19-16
Laura Schulte Date
Chair
Academic and Student Affairs Committee



UNC CHARLOTTE

The University of North Carolina at Charlotte
Board of Trustees

Athletics Committee Meeting
Thursday, December 3, 2015, 10:30-11:30 a.m.
Student Union, Room 264

Open Session Minutes

Present

Dhiaa Jamil, Chair
Mitchell J. Daratony
David L. Hauser

Absent

Catherine P. Bessant

Staff in Attendance

Susan Burgess, Director of Compliance
Scott Byrd, Assistant Athletic Director for Compliance and Championships
Philip L. Dubois, Chancellor
Lisa Hibbs, Director of the Athletic Academic Center
Mike Hummer, Executive Director, Athletic Foundation
Allison Roach, Executive Assistant
Judy Rose, Director of Athletics
Darin Spease, Senior Associate Athletic Director
Chris Thomasson, Senior Associate Athletic Director
Karen Weatherington, Head Volleyball Coach
Kim Whitestone, Senior Associate Athletic Director

Call to Order. Mr. Jamil called the meeting to order and reminded Committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the Committee members to notify him immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of Minutes. Mr. Jamil requested action on the minutes of the October 2, 2015, meeting of the Athletics Committee.

Action. On a motion by Mr. Hauser, seconded by Mr. Daratony, the Committee approved the October 2, 2015, minutes.

Volleyball Update. Head Coach Karen Weatherington reviewed the season and highlighted the academic achievements of the volleyball program.

Athletic Academic Services (Orientation). Ms. Hibbs reviewed the programs and procedures of the Athletic Academic Center, including Academic Advising Services, tutorial services, study hall, academic recognition programs, and life skills.

Institutional Effectiveness Report. Ms. Whitestone presented the Institutional Effectiveness Scorecard for the Athletics Department.

Athletics Mission Statement. Ms. Rose reviewed the department mission statement and reported no changes.

Athletics Committee Annual Report Schedule. Ms. Rose noted that the Hazing Training Report has been rescheduled for the February 19, 2016, Board of Trustees meeting.

Adjournment. There being no further business, Mr. Jamil adjourned the meeting.

Submitted:  2/19/2016
Date
Krista L. Newkirk
Assistant Secretary
UNC Charlotte Board of Trustees

Approved:  4/28/16
Date
Dhiaa Jamil
Chair
Athletics Committee



**The University of North Carolina at Charlotte
Board of Trustees**

**Facilities and Physical Properties Committee Meeting
Student Union, Room 263
Thursday, December 3, 2015, 10:30 a.m.**

Open Session Minutes

Present

Theresa J. Drew, Chair
Fred W. Klein
Joe L. Price

Absent

Sharon Allred Decker

Staff/Guests in Attendance

Philip L. Dubois, Chancellor
Chris Bates, Assistant Vice Chancellor for Administration, Business Affairs
Betty Doster, Special Assistant to the Chancellor for Constituent Relations
Paul Forte, Associate Vice Chancellor for Finance
Chris Gilbert, Director of Facilities Planning
Beth Hardin, Vice Chancellor for Business Affairs
Jim Hoppa, Associate Vice Chancellor for Student Union, Activities, and Recreation
Jane Johansen, Director of Treasury Services
Phil Jones, Associate Vice Chancellor for Facilities Management
Richard LaLiberte, Real Estate Manager
Nelda Tatum, Executive Assistant, Business Affairs

Call to Order. Ms. Drew called the meeting to order and reminded committee members of their duty to avoid conflicts of interest and appearances of conflicts of interest under the State Government Ethics Act, in accordance with Chapter 138A of the North Carolina General Statutes, and advised the committee members to notify her immediately if anyone should become aware of a conflict of interest or the appearance of a conflict of interest during the meeting. No conflicts of interest were reported.

Approval of the Minutes. Ms. Drew requested action on the October 2, 2015, minutes of the Facilities and Physical Properties Committee.

Action. On a motion by Mr. Price, seconded by Mr. Klein, the Committee unanimously approved the October 2, 2015, Facilities and Physical Properties Committee minutes.

Belk Tower Update. Chancellor Dubois stated that a pedestrian safety zone has been created around the Belk Tower and that removal of the Tower will begin after the December commencement ceremonies. The Chancellor stated that his office has received many emails about the purchase of pieces of the Belk Tower and that further inquiries will be handled by the Alumni Center. Chancellor Dubois reported that he has appointed a committee to plan the redesign of the new Belk Plaza and that the committee includes three students, three staff, four faculty, two alumni, one community member, the new director of the University's Botanical Gardens, and the campus sustainability director. The Chancellor stated that the University's landscape architect, Peter Franz, will chair the committee and local landscape architecture firm LandDesign will design the project. The Chancellor stated that final design for the Belk Plaza will come to the Board of Trustees for approval.

Health and Wellness Center Update. Chancellor Dubois reported that the University has determined that the original estimate of \$60,000,000 for the Health and Wellness Center will fund the construction of 134,000 square feet, not the 160,000 square feet originally planned. Chancellor Dubois stated that he has recommended that the project be expanded to 142,500 square feet at a cost of \$63,500,000, which remains under the original project authorization of \$66,000,000.

Requests for Capital Project Authorization. Ms. Drew asked Ms. Hardin to present all of the projects for which authorization was requested and asked that the Committee vote on the individual projects after Ms. Hardin completed her presentation.

Belk Plaza Revitalization. Ms. Hardin stated that the revitalization of the Belk Plaza will begin with the removal of the Belk Tower, which is located in the center of the academic core of campus. Ms. Hardin stated that the plan for the Plaza is still under development, but it is anticipated that it will include improved features, such as new plantings, improved pedestrian and bike circulation, and a seating area. Ms. Hardin stated that the requested authorization for the Belk Tower Project is \$3,000,000.

Colvard Renovations. Ms. Hardin stated that an authorization is requested to upgrade the mechanical, electrical, plumbing, information technology, and fire protection systems in the Colvard building, which was built in 1981. Ms. Hardin stated that the project will also include architectural upgrades, envelope repairs, and code/AA compliance corrections. Ms. Hardin explained that the Colvard project was authorized under Campus Infrastructure Development Phase II (CID Phase II), but that because of the expanded scope of the CID Phase II projects, the University is requesting that the project now be authorized separately. The requested authorization for the Colvard Renovations project is \$14,300,000.

Sycamore Hall Renovation. Ms. Hardin stated a 2012 study indicated that renovating Sycamore Hall as a residence hall would not be cost effective. Ms. Hardin stated that a sector study had slated the 1981 building for demolition, but that further study determined that renovating and repurposing Sycamore Hall as administrative office space would be a sound fiscal decision. Ms. Hardin stated that the building's mechanical, electrical, and plumbing systems will be replaced and the building will be brought up to current code and ADA compliance. Ms. Hardin stated that the requested authorization for the Sycamore Hall

Renovation project is \$4,000,000, the funds for which will be from carry forward and F&A receipts.

Irwin Belk Track Resurfacing. Ms. Hardin stated that the Belk Track has degraded and needs resurfacing, and that this project will remove the existing track surface to the base and install a new surface. Ms. Hardin stated that summer 2016 is the proposed construction period and that the requested authorization for the project is \$1,400,000.

Hickory/Cedar Swing Space. Ms. Hardin stated that Hickory and Cedar Halls were taken out of the residence hall inventory and will be repurposed for administrative space. Ms. Hardin stated that the two buildings initially will be used as swing space during the upcoming modernizations of academic buildings in the core of campus, and that eventually these buildings will be renovated to create 63 offices per building. Ms. Hardin stated that the requested authorization for this project is \$800,000.

Ms. Drew requested a motion to recommend that the Board of Trustees approve the Belk Plaza Revitalization capital project with a budget of \$3,000,000.

Action. On a motion from Mr. Price, seconded by Mr. Klein, the Committee unanimously recommended that the Board of Trustees approve the Belk Plaza Revitalization capital project with a budget of \$3,000,000.

Ms. Drew requested a motion to recommend that the Board of Trustees approve the Colvard Renovations capital project with a budget of \$14,300,000.

Action. On a motion from Mr. Price, seconded by Mr. Klein, the Committee unanimously recommended that the Board of Trustees approve the Colvard Renovations capital project with a budget of \$14,300,000.

Ms. Drew requested a motion to recommend that the Board of Trustees approve the Sycamore Hall Renovation capital project with a budget of \$4,000,000.

Action. On a motion from Mr. Price, seconded by Mr. Klein, the Committee unanimously recommended that the Board of Trustees approve the Sycamore Hall Renovation capital project with a budget of \$4,000,000.

Ms. Drew requested a motion to recommend that the Board of Trustees approve the Irwin Belk Track Resurfacing capital project with a budget of \$1,400,000.

Action. On a motion from Mr. Price, seconded by Mr. Klein, the Committee unanimously recommended that the Board of Trustees approve the Irwin Belk Track Resurfacing capital project with a budget of \$1,400,000.

Ms. Drew requested a motion to recommend that the Board of Trustees approve the Hickory/Cedar Swing Space capital project with a budget of \$800,000.

Action. On a motion from Mr. Price, seconded by Mr. Klein, the Committee unanimously recommended that the Board of Trustees approve the Hickory/Cedar Swing Space capital project with a budget of \$800,000.

Real Property Transactions and Procedures (Orientation). Ms. Hardin presented a detailed report about real property transactions and procedures. Ms. Hardin stated that all University land belongs to the State of North Carolina and that UNC Charlotte is an agency of the state and as such is the steward of the land. Ms. Hardin stated that most land acquisitions, including leases and real estate assets, are processed through the state. Ms. Hardin reviewed the delegated authority for leases.

Ms. Hardin stated that the UNC Charlotte associated entities involved in real estate transactions are the UNC Charlotte Foundation, the UNC Charlotte Endowment, and the Facilities Development Corporation. Ms. Hardin stated that the associated entities are not subject to state rules on acquisitions and dispositions. Ms. Hardin also stated that the associated entities operate as private, nonprofit corporations and can sell, lease, or gift real property to the University.

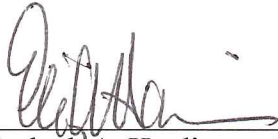
Ms. Hardin stated that recent real estate acquisitions have included the Center City Building property, the Foundation Building, the Medical Office Complex, Craven Croft properties, and several Kirk Estate properties.

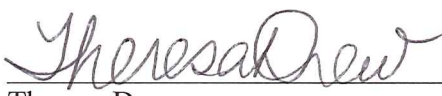
Mr. Klein asked to what extent the University is interested in controlling the development around the campus. Ms. Hardin noted that the purchase of the Craven Croft properties is a good example of the kind of prudent action that the University is taking to control border properties. Ms. Hardin stated that the University also owns 106 acres adjacent to the Martin Marietta quarry and has the right of first refusal to purchase the Martin Marietta property.

Ms. Hardin and Ms. Drew agreed that future orientation sessions will be planned to provide the Committee a detailed explanation of related University processes regarding land acquisition and disposition.

Phase XII Update. Mr. Jones presented an update on the Phase XII residence hall. Mr. Jones stated that the construction manager at risk, Holder Construction, has filed a claim against the State, asking for payment of additional costs incurred to bring the project in on time. Mr. Jones stated that Phase XII was completed 30 days after the contract completion date, the same day students moved in. Mr. Jones stated that University staff members are working with the North Carolina Attorney General's office and the State Construction Office to resolve this claim. Mr. Jones also stated that under North Carolina law the claim can be adjudicated by the Director of State Construction and the contractor cannot file a lawsuit until administrative remedies have been executed.

Adjourn. There being no further business before the Committee, Ms. Drew adjourned the meeting.

Submitted:  02/19/2016
Elizabeth A. Hardin Date
Vice Chancellor for Business Affairs

Approved:  2/19/16
Theresa Drew Date
Chair
Facilities and Physical Properties Committee



UNC CHARLOTTE

The University of North Carolina at Charlotte Board of Trustees

Thursday, December 3, 2015, 12:00 p.m.
UNC Charlotte Student Union, Room I

Open and Closed Session Minutes

Presiding: Karen A. Popp, Chair
Assistant Secretary: Krista L. Newkirk, Chief of Staff

Present

Susan D. DeVore	Dhiaa Jamil	Michael L. Wilson
Theresa J. Drew	Fred W. Klein	Mitchell J. Daratony
David L. Hauser	Joe L. Price	

Absent

Catherine P. Bessant
Sharon Allred Decker
Mary Ann Rouse
Laura A. Schulte

Staff/Guests in Attendance

Philip L. Dubois, Chancellor
Jeff Baker, Chief of Police
David Broome, Vice Chancellor and General Counsel
Susan Burgess, Director of University Compliance
Philip Byers, Board of Governors Liaison to UNC Charlotte
Mike Carlin, Vice Chancellor for Information Technology and Chief Information Officer
Tina Dadio, University Public Records Officer
Betty Doster, Special Assistant to the Chancellor for Constituent Relations
Beth Fischer, Executive Director of University Development
Dawn Floyd, Title IX Coordinator
Mirsad Hadzikadic, Executive Director, Data Science Initiative
Beth Hardin, Vice Chancellor for Business Affairs
Jim Hoppa, Associate Vice Chancellor for Student Union, Activities, and Recreation
Jesh Humphrey, Deputy General Counsel
Art Jackson, Vice Chancellor for Student Affairs
Phil Jones, Associate Vice Chancellor for Facilities Management
Jim Kay, Staff Council Chair
Alice Kessler, Interim Liaison to the Board of Trustees and the Chancellor's Cabinet

Jeff Leak, Faculty Council President
Joan Lorden, Provost and Vice Chancellor for Academic Affairs
Krista Newkirk, Chief of Staff and Assistant Secretary to the Board
Paul Nowell, Media Relations Manager
Judy Rose, Director of Intercollegiate Athletics
Niles Sorensen, Vice Chancellor for University Advancement
Stephen Ward, Executive Director, University Communications
Bob Wilhelm, Vice Chancellor for Research and Economic Development
Tom York, Director of Internal Audit
Leslie Zenk, Assistant Provost for Academic Affairs

Call to Order. Ms. Popp called the meeting to order and reminded members of the Board of their duty to avoid conflicts of interest and appearances of conflicts under the State Government Ethics Act in accordance with Chapter 138A of the North Carolina General Statutes and advised the Trustees to make her aware of any conflict of interest or any appearance of a conflict of interest with respect to any matters coming before the Board at any time during this meeting. No conflicts of interest were reported.

Introductions and Announcements. Ms. Popp reviewed upcoming events:

- The Ladies' Holiday Luncheon hosted by Lisa Lewis Dubois on Tuesday, December 8, at 12:00 p.m. at Bissell House.
- The opening of First Ward Park hosted by Mecklenburg County on Tuesday, December 8, at 10:30 a.m.
- The University's two winter commencement ceremonies, on Saturday, December 19, at 10 a.m. and 3 p.m. at Halton Arena.
- The next Board of Trustees meeting, Friday, February 19, 2016.
- UNC Charlotte Alumni Weekend and a Student Government Association Reunion, April 8-9, 2016.

Ms. Newkirk noted that new UNC Charlotte lapel pins, fact cards, and cards with key campus contacts were distributed to the Trustees at the meeting.

Approval of Minutes. Ms. Popp requested action on the minutes of the October 2, 2015, meeting of the Board of Trustees.

Action. On a motion by Mr. Klein, seconded by Mr. Price, the Trustees approved the October 2, 2015, Board of Trustees meeting minutes.

Remarks by Board of Governors Member. Mr. Philip Byers, a member of the Board of Governors and UNC Charlotte's liaison to the Board of Governors, reported that president-elect Spellings recently visited North Carolina and that the Board of Governors is looking forward to her leadership of the UNC System beginning March 1. Mr. Byers stated that UNC Charlotte is well respected, and he extended an invitation for the Trustees to attend Board of Governors meetings. Mr. Byers voiced his support for the Connect NC Bond measure.

Remarks by the Chancellor. Chancellor Dubois reported that General Administration President-elect Spellings' plans to visit all campuses by mid-May. The Chancellor stated that he hoped that the Trustees would be able to be present for some of the events during Ms. Spellings' visit to UNC Charlotte.

Chancellor Dubois stated that the most important concern until March is informing and educating the public about the Connect NC Bond measure, which includes a \$90M science building for UNC Charlotte. Chancellor Dubois stated that Ms. Doster is leading a campus group to coordinate the support for the bond locally, within the UNC system, and statewide. Chancellor Dubois stated that as part of a regional campaign for support, he recently visited Rowan Cabarrus Community College and received a very positive reception and excellent media coverage.

Chancellor Dubois reported that the University is in the process of revising the Institutional Plan for 2016-2021. The Chancellor stated that the "assumptions" section for the future, which could include economic, political, and demographic factors, has been distributed for campus comment. The Chancellor stated that the Cabinet is reviewing the draft revised body of the Plan and that the entire document will be released to the Trustees and the campus in early 2016.

Chancellor Dubois reported on the allocation of salary increases for faculty and staff. The Chancellor stated that 86 percent of the permanent faculty received raises that should raise UNC Charlotte faculty pay to at least the mean of the University's peer institutions and other doctoral-granting public institutions. The Chancellor stated that only 14 percent of the faculty did not get raises because they were recent hires, they had already received retention offers, they were already at market rate for their discipline and rank, or they are currently subject to performance improvement plans. The Chancellor stated that the salaries of 80 percent of the 1,697 staff eligible for raises were increased to at or above the market midpoint for their classifications, and that the remaining 20 percent are at 95 percent of their market reference rate. Chancellor Dubois stated that next year the exempt non-faculty administrators and part-time faculty will be reviewed again.

Chancellor Dubois reported that he has appointed a cross-representative, fifteen-member committee to plan the redesign of the new Belk Plaza. Chancellor Dubois stated that the committee includes three students, three staff, four faculty, two alumni, one community member, the new director of the University's Botanical Gardens, and the campus sustainability director. The committee will be chaired by Peter Franz, the campus landscape architect, and local landscape architecture firm LandDesign will design the project. Chancellor Dubois reported that he hopes to have a design approved and to the Board of Trustees by July 2016. Chancellor Dubois also noted that the University is exploring ways to memorialize the tower with affordable mementos.

Chancellor Dubois reported that in response to fall semester traffic gridlock he has appointed a variety of campus staff and faculty members to a Campus Congestion Task Force. The Chancellor stated that a civil engineering faculty member who specializes in traffic engineering as well as the University's new director of Parking and Transportation Services, Doug Lape, will participate on the task force, which is being chaired by Richard Buttimer, associate dean of the Belk College of Business. The Chancellor stated that a group of associate deans who have been analyzing classroom scheduling issues will also participate on the task force, and that the task force is expected to produce its report by May 2016.

Chancellor Dubois reported that the Belk Gym has reopened after a \$19 million renovation. The Chancellor reminded the Board that the University has considered adding a competitive women's swimming program to address Title IX issues as a result of the addition of the football program. The Chancellor stated that including a competitive swimming pool in the future Health and Wellness Center was considered, but that expert consultants have found that modifying the Belk Gym pool to serve as a competitive facility would be a much more cost-effective solution and that planning for those modifications has begun. The Chancellor stated that some facilities in the Belk Gym will eventually be moved to the Health and Wellness Center and that those spaces in the Belk Gym can then be used for coaching offices and other support related to the swimming program.

Chancellor Dubois reported that the design of the Health and Wellness Center has begun. The Chancellor stated that he and Ms. Doster will meet with Board of Governors members and key legislators whose support will be needed to get the project on the list of non-appropriated projects that require approval by the General Assembly. The Chancellor stated that the Health and Wellness Center will not require state funds or new debt service from students.

Chancellor Dubois stated that the new Alumni and Visitors Center may include new offices for Parking and Transportation Services (PATS), which will be displaced by the proposed science building. The Chancellor stated that campus visitors will be better served if PATS is located close to the main entrance and that the increase in the overall building size will allow for an improved building design. The Chancellor stated that an increase in authorization may be brought to the Board of Trustees at a later date.

Connect NC Bond Act of 2015. Ms. Doster provided a presentation on the Connect NC Bond Act of 2015. Ms. Doster reminded the Board that the bond campaign of 2000 transformed the campus. She reported that, in April, Governor McCrory visited the campus and announced the bond package, and that the Governor was shown the University's current science building, Burson. Ms. Doster stated that the bond package allocates \$908 million to the UNC system and \$350 million to North Carolina community colleges. Ms. Doster reported that most of the UNC system projects are related to health sciences, and that a new science building is critical for UNC Charlotte. Ms. Doster stated that the bond package is a bipartisan proposal and that educating the public to develop support for the bond will be key to passage of the 2015 Connect NC Bond Act. Ms. Popp requested that the Board help by encouraging support for the bond package. Chancellor Dubois stated that the Center City Building and EPIC are the only two buildings to have been state-funded since he became Chancellor in 2005, but that the University's academic space per student today is the same as in 2000. Ms. Drew noted the list of proposed funding for the different universities and stated that the proposed investment in STEM-related projects is phenomenal. Ms. Doster stated that the University will kick off a campaign for support on January 8, and that Mr. Ward will provide a video to post on Facebook or Twitter.

Ms. Popp reported that all UNC constituent institutions have been asked to approve a resolution in support of the Connect NC Bond program. Ms. Popp read the Resolution in Support of the 2015 Connect NC Bond Act and Referendum and asked that all Trustees approve and sign the resolution to show their solidarity in support of the Connect NC bond package.

Action. On a motion by Mr. Wilson, seconded by Mr. Jamil, the Board unanimously approved the Resolution in Support of the 2015 Connect NC Bond Act and Referendum.

Report of the Athletics Committee. Mr. Jamil reported that the Committee was introduced to the new head women's volleyball coach, Karen Weatherington, who updated the Committee on the women's volleyball program. Mr. Jamil also stated that Lisa Hibbs had presented an orientation on the work of the Charlotte 49ers Athletic Academic Center.

Mr. Jamil noted that increasing student attendance at athletic events and winning three conference championships are among the Athletics Division goals for the coming year.

Mr. Jamil reported that Chancellor Dubois shared with the Committee information on UNC Chapel Hill's academic athletic process. The Chancellor's advisory committee has been asked to review Chapel Hill's process, compare it to UNC Charlotte's, and share the results of the review in spring 2016.

Mr. Jamil reported that the Let Me Play campaign led by Ms. Drew raised \$166,000 to support scholarships for women athletes, exceeding its goal by \$6,000.

Department of Defense Resolution. Chancellor Dubois reviewed the annual Resolution for Exclusion of Certain Directors or Officers of the University of North Carolina at Charlotte, which excludes Trustees and senior University staff from U.S. Department of Defense security clearance requirements for classified research.

Ms. Popp requested action on the resolution.

Action: On a motion by Mr. Price, seconded by Ms. Drew, the Trustees approved the Resolution for Exclusion of Certain Directors or Officers of the University of North Carolina at Charlotte.

School-Based Tuition Adjustment. Provost Lorden proposed graduate tuition increases of \$21,000 for the recently approved Belk College of Business executive Doctorate in Business Administration program and \$6,000 for the Graduate Certificate in Applied Econometrics. Dr. Lorden stated that these increases will affect the equalizing of tuition between certificate and master's degree programs.

Action: On a motion by Mr. Jamil, seconded by Mr. Price, the Trustees approved the school-based tuition increases as presented.

Open Meetings, the Public Records Act, and Document Retention Requirements (Orientation). Mr. Broome presented an orientation on the North Carolina Public Records Act and Open

Meetings Act. Mr. Broome explained that any record created or received by a University employee or official relating to University business is a public record, regardless of what form the record takes. Mr. Broome reviewed the University's obligations to retain records and to provide records upon request. Mr. Broome noted that the University's ability to recoup the labor and materials costs of providing public records upon request is very limited.

Mr. Broome reviewed the North Carolina Open Meetings Act, including the definition of "public bodies" and the University's obligations under the law. Mr. Price stated that because of the potential for a two-person quorum with the Board committee structure, the Board may need to reevaluate the size of the Board's committees.

Report of the Executive Committee. Ms. Popp reported that the Executive Committee received an orientation presentation on associated entities and that Chancellor Dubois had updated the Committee on the Belk Tower and Health and Wellness Center capital projects. Ms. Popp stated that the committee had approved an employment contract for the new women's golf coach.

Report of the Academic and Student Affairs Committee. Ms. DeVore, acting chair, reported that Dr. Christine S. Davis had shared her research in health communications. Ms. DeVore also reported that Dr. Ellen McIntyre, Dean of the College of Education, had presented a new, interactive UNC educator quality dashboard. Ms. DeVore stated that the dashboard is a useful tool for educators, administrators, policy makers, parents, and students. Ms. DeVore stated that a planned presentation on IT security was deferred to a future Committee meeting.

Report of the Facilities and Physical Properties Committee. Ms. Drew reported that the Five-Year Capital Plan and the Capital Improvement Project Update were deferred to the Committee's next meeting.

Ms. Drew presented a motion from the Committee to approve the Belk Plaza Revitalization capital project with a budget of \$3,000,000.

Action. The Board unanimously approved the Belk Plaza Revitalization capital project with a budget of \$3,000,000.

Ms. Drew presented a motion from the Committee to approve the Colvard Renovations capital project with a budget of \$14,300,000.

Action. The Board unanimously approved the Colvard Renovations capital project with a budget of \$14,300,000.

Ms. Drew presented a motion from the Committee to approve the Sycamore Hall Renovation capital project with a budget of \$4,000,000.

Action. The Board unanimously approved the Sycamore Hall Renovation capital project with a budget of \$4,000,000.

Ms. Drew presented a motion from the Committee to approve the Irwin Belk Track Resurfacing capital project with a budget of \$1,400,000.

Action. The Board unanimously approved the Irwin Belk Track Resurfacing capital project with a budget of \$1,400,000.

Ms. Drew presented a motion from the Committee to approve the Hickory/Cedar swing space capital project with a budget of \$800,000.

Action. The Board unanimously approved the Hickory/Cedar Swing Space capital project with a budget of \$800,000.

Data Science Initiative. Chancellor Dubois introduced Dr. Mirsad Hadzikadic, who provided an overview of the Data Science Initiative (DSI), an industry-University-state partnership established to broaden and deepen North Carolina's business analytics talent and stimulate strategic innovation. Dr. Hadzikadic stated this initiative directly supports high-end job creation and business investment in the Charlotte region and across the state. Dr. Hadzikadic stated that the initiative's areas of focus are cybersecurity analytics, visual analytics, energy analytics (smart cities, critical infrastructure), health analytics, bioinformatics, risk analytics, sentiment analytics, business analytics, sports analytics, and the Analytics Frontiers Conference.

Report of the Audit, Compliance, and Enterprise Risk Management Committee. Ms. Popp reported on behalf of Ms. Bessant, who attended the Committee meeting but was unable to attend the Board meeting. Ms. Popp reported that Mr. York presented a summary of internal audits and that representatives of departments listed on the Internal Audit Active Findings Report were asked to attend the meeting, which proved helpful in the discussion. Ms. Popp stated that Ms. Burgess presented an overview of the University's recent compliance risk assessment.

Report of the Student Government Association (SGA). Mr. Daratony reported that the promotion of the Connect NC Bond Act of 2015 will be a priority for the SGA and that the SGA hopes to have voter registration at the University. Mr. Daratony stated that the SGA presidents from the UNC system are sending an open letter to the new UNC president. Mr. Daratony reported that the SGA plans to host events about mental health and suicide prevention. Mr. Daratony also stated that the student senate is working on ways to make it easier to transition from an undeclared major status to a major. Mr. Daratony also reported that the annual campus safety initiative, Campus Walk, had its largest turnout this year. Chancellor Dubois stated that the Campus Walk resulted in fifty recommendations, many of which will be fixed relatively easily. Mr. Daratony stated that the SGA plans to suggest requiring students to take a personal finance class, which would be helpful for those entering the workplace after college.

Report of the University Faculty Council. Dr. Leak reported that the Faculty Academic Policy and Standards Committee recently revised the academic probation and suspension policy but that, with the exception of UNC-Chapel Hill, the other universities in the UNC system have developed more flexible policies. Dr. Leak stated that, consequently, the Committee is reviewing the policy to bring it more into alignment with those of the other institutions. Dr. Leak also reported that the Council is proposing changes to the University's general education requirements.

Report of the University Staff Council. Mr. Kay reported that the Annual Fall Festival set new records for staff participation. Mr. Kay reported that the selected charity for this year's event, Joyful Hearts, was very grateful for the donations of UNC Charlotte staff.

Mr. Kay reported that due to inclement weather the Safety Traffic Education event will be rescheduled. Mr. Kay reported that the Dove House Children's Advocacy Center has been chosen as the Council's seasonal charity.

Mr. Kay reported that upcoming speakers at Staff Council meetings will be Police Chief Jeff Baker, who will discuss campus safety in December; Chancellor Dubois and Chief of Staff Krista Newkirk, who will speak on several issues in January; and Brittany Kicklighter, who will discuss the Connect NC Bond Act in February. Mr. Kay noted that the Connect NC bond will be part of his chair's report at the UNC Staff Assembly in Chapel Hill in December and that he will encourage other staff councils to educate their campus and others about the importance of this referendum.

Mr. Kay reported that the Council supported the preservation of the winter break in the 2016 holiday schedule. Mr. Kay stated that the proposed merger of the Staff Council Gold Nugget Staff Award and the Human Resources Notable Niner Staff Appreciation Award will not go forward.

Facility Funding, Design, and Construction Process (Orientation). This presentation was deferred to a future meeting.

Motion to Convene in Closed Session. Ms. Popp called for a motion for the Board to convene in closed session.

Action. On a motion by Mr. Price, seconded by Ms. Drew, the Board convened in closed session pursuant to the following General Statutes of the State of North Carolina:

- a. *N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7;*
- b. *N.C.G.S. §143-318.11(a)(3), to consult with and receive advice from counsel;*
- c. *N.C.G.S. §143-318.11(a)(6), to consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual, public officer or employee, or prospective public officer or employee; and*
- d. *N.C.G.S. §143.318.11(a)(2), to prevent the premature disclosure of an award.*

Closed Session

Ms. Popp excused everyone except the Trustees, Chancellor Dubois, Mr. Broome, Mr. Humphrey, Ms. Newkirk, and Ms. Kessler.

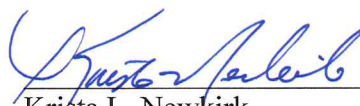
Closed session minutes are filed in the office of the Assistant Secretary to the Board of Trustees.

Motion to Resume in Open Session. Ms. Popp called for a motion for the Board to resume in open session.

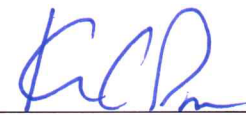
Action. On a motion by Mr. Price, seconded by Mr. Wilson, the Board resumed in open session.

Open Session

Adjournment. There being no additional items, Ms. Popp adjourned the meeting.

Submitted:  01/19/2016

Krista L. Newkirk Date
Assistant Secretary to the Board
UNC Charlotte Board of Trustees

Approved:  2-19-16

Karen A. Popp Date
Chair
UNC Charlotte Board of Trustees



BOARD OF TRUSTEES
RESOLUTION
IN SUPPORT OF
2015 CONNECT NC BOND ACT AND REFERENDUM

WHEREAS, on September 30, 2015, the North Carolina General Assembly in a bipartisan vote passed the Connect NC Bond Act of 2015; and

WHEREAS, on October 21, 2015, North Carolina Governor Pat McCrory signed the Connect NC Bond Act of 2015; and

WHEREAS, it has been 15 years since the last general obligation bond was authorized to improve North Carolina's higher education facilities and infrastructure; and

WHEREAS, since that time, North Carolina's population has increased by two million people and the University of North Carolina at Charlotte's enrollment has grown by 76%; and

WHEREAS, the Connect NC Bond Act of 2015 provides two billion dollars to invest in North Carolina's higher education, parks, agriculture, and North Carolina Zoo; and

WHEREAS, approximately half of this bond measure will be devoted to projects to better the University of North Carolina and its constituent institutions; and

WHEREAS, the Connect NC Bond Act includes \$90 million for a new science building at UNC Charlotte; and

WHEREAS, without this new science building, UNC Charlotte cannot provide high-quality instruction to its growing student enrollment to meet the increasing workforce demand by regional and North Carolina employers; and

WHEREAS, fifty percent of UNC Charlotte students who have declared majors are in the science, technology, engineering and math fields, and 15,000 UNC Charlotte students take at least one laboratory class each semester; and

WHEREAS, the Connect NC Bond Act of 2015 includes \$134 million investment in the Charlotte region including funds for construction and renovations at Central Piedmont Community College, Cleveland Community College, Gaston College, Mitchell Community College, Rowan-Cabarrus Community College, and Stanly Community College; and

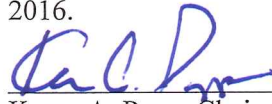
WHEREAS, the Connect NC Bond Act of 2015 will fund investments in the regional natural resources of Crowders Mountain State Park, Lake Norman State Park, and Morrow Mountain State Park; and

WHEREAS, if the Connect NC Bond Act of 2015 passes, no tax increases are necessary to pay for debt service, the percentage of General Fund revenue required to pay the debt service is below the consensus debt limit to maintain a AAA bond rating, and North Carolina's debt service payments will be less in six years than they are today; and

WHEREAS, the Connect NC Bond referendum will be on the March 15, 2016 ballot; and

WHEREAS, UNC Charlotte students are counting on and deserve the Board of Trustees' leadership and support in this investment in their future;

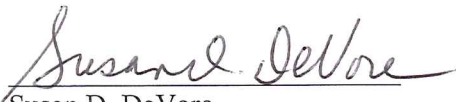
NOW, THEREFORE, BE IT RESOLVED that the University of North Carolina at Charlotte Board of Trustees endorses the \$2 billion Connect NC Bond Act which will appear on the ballot on March 15, 2016.



Karen A. Popp, Chair
Board of Trustees
UNC Charlotte



Catherine P. Bessant



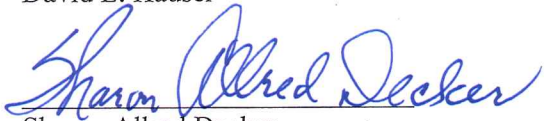
Susan D. DeVore



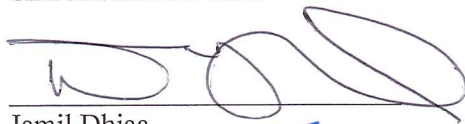
Theresa J. Drew



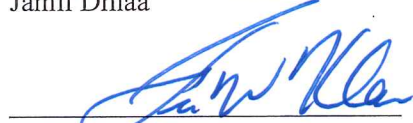
David L. Hauser



Sharon Allred Decker



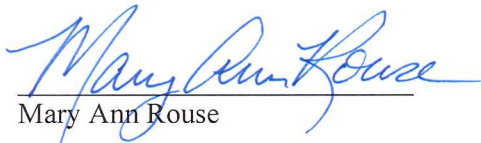
Jamil Dhiaa

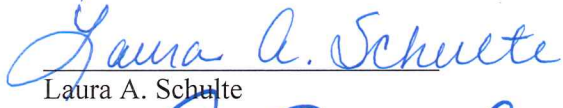


Fred W. Klein, Jr.



Joe L. Price


Mary Ann Rouse


Laura A. Schulte


Michael L. Wilson


Mitchell J. Daratony