



**The University of North Carolina at Charlotte
Board of Trustees**

Audit, Compliance, and Enterprise Risk Management Committee Meeting

Thursday, February 13, 2025, 9:00 - 10:00 a.m.

Dubois Center at UNC Charlotte Center City, Auditorium

[YouTube Livestream](#)

Agenda

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order
Teross Young, Chair
2. Approval of Previous Meeting Minutes
Teross Young, Chair
Document: [December 4, 2024, Meeting Minutes—Open Session](#)
3. Report on 2023-2024 External Audits
Zach Rogers, Senior Audit Manager, Office of the State Auditor, *Via Zoom*
Greg Verret, Associate Vice Chancellor for Finance & Director of Treasury Services
Amy Hisler, Controller
Documents: [The University of North Carolina at Charlotte Financial Statement Audit Report for the Year Ended June 30, 2024](#)
Annual Financial Audits of Affiliated Entities:
 - [The Foundation of the University of North Carolina at Charlotte, Inc. Consolidated Financial Statements for the Years Ended June 30, 2024, and 2023, and Independent Auditor's Report](#)
 - [The Athletic Foundation of the University of North Carolina at Charlotte Financial Statements for the Years Ended June 30, 2024, and 2023, and Independent Auditor's Report](#)
 - [The University of North Carolina at Charlotte Investment Fund, Inc. Financial Statements for the Years Ended June 30, 2024, and 2023, and Independent Auditor's Report](#)
 - [UNC Charlotte Student Legal Services Financial Statements for the Year Ended June 30, 2024](#)

4. National Collegiate Athletics Association (NCAA) Agreed-Upon Procedures
Amy Hisler, Controller
Document: [Independent Accountant's Report on Applying Agreed-Upon Procedures](#)
5. Internal Audit Update
Jennifer Walker, Chief Audit Officer
Documents: [FY 2025 Audit Plan Update](#)
[Summary of Internal Audit Reports Issued This Period](#)
6. Conflict of Interest Update (State Government Ethics Act)
Erica Solosky, Director of Ethics, Policy, and Compliance
Document: [UNC Charlotte Board of Trustees Statements of Economic Interest \(SEIs\)](#)
7. Enterprise Risk Management (ERM) Update
Steven Dunham, Chief Risk Officer
Documents: [ERM Executive Summary](#)
[ERM Dashboard](#)
8. Motion to Convene in Closed Session
Teross Young, Chair
 - a. *Pursuant to N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7;*
 - b. *to consult with and receive advice from counsel pursuant to N.C.G.S. §143-318.11 (a)(3);*
 - c. *to consider the qualifications, competence, performance, or condition of appointment of an employee pursuant to N.C.G.S. §143-318.11(a)(6); and*
 - d. *to prevent the disclosure of sensitive public security information, as defined in N.C.G.S. §132-1.7(a).*

Closed Session

9. Report on Litigation and Administrative Case Updates
Sarah Edwards, Associate Vice Chancellor and Deputy General Counsel
10. Internal Audit Executive Session (*only Trustees*)
Jennifer Walker, Chief Audit Officer
11. Motion to Resume in Open Session
Teross Young, Chair

Open Session

12. Other Business
Teross Young, Chair

13. Adjourn

Teross Young, Chair

Members

Teross Young, Chair

Larry Shaheen, Jr. Vice Chair

Sasha Weintraub

Dontá Wilson

Dennis Bunker, III, *ex officio*



**The University of North Carolina at Charlotte
Board of Trustees**

Executive Committee Meeting

Thursday, February 13, 2025, 9:10 – 9:30 am
Dubois Center at UNC Charlotte Center City, Auditorium
[YouTube Livestream](#)

Agenda

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order
Dennis Bunker III, Chair
2. Approval of Previous Meeting Minutes
Dennis Bunker III, Chair
Documents: [December 4, 2024, Meeting Minutes - Open Session](#)
December 4, 2024, Meeting Minutes - Closed Session
[December 7, 2024, Meeting Minutes - Open Session](#)
December 7, 2024, Meeting Minutes - Closed Session
3. Chair Updates
Dennis Bunker III, Chair
4. Board Officer Nomination Process
Dennis Bunker III, Chair
5. Revised Distinguished Professorship in Health Care Ethics
Jennifer Troyer, Provost and Vice Chancellor for Academic Affairs
Document: [Plan to Establish the Distinguished Professor in Health Care Ethics](#)
6. Motion to Convene in Closed Session
Dennis Bunker III, Chair
 - a. *Pursuant to N.C.G.S. §143-318.11 (a)(1) to prevent the disclosure of information that is privileged or confidential pursuant to the law of this State*

or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes;

- b. *establish, or to instruct the public body's staff concerning the amount of compensation and other material terms of an employment contract or proposed employment contract pursuant to N.C.G.S. §143-318.11 (a)(5).*

Closed Session

7. Employment Agreement
Sharon Gaber, Chancellor
Document: Employment Agreement
8. Motion to Resume in Open Session
Dennis Bunker III, Chair

Open Session

9. Action on Employment Agreement
Dennis Bunker III, Chair
10. Other Business
Dennis Bunker III, Chair
11. Adjourn
Dennis Bunker III, Chair

Executive Committee Members

Dennis N. Bunker III, Chair
Dontá L. Wilson, Vice Chair
Sasha J. Weintraub
John A. Bailey
Isaiah J. Grayson
Wendy J. Grubbs
J. Brett Keeter
Teross W. Young Jr.



**The University of North Carolina at Charlotte
Board of Trustees**

Advancement & Public Relations Committee

February 13, 2025, 9:40 - 10:40 am

Dubois Center at UNC Charlotte Center City, Auditorium

[YouTube Livestream](#)

Agenda

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order
Wendy Grubbs, Chair
2. Approval of Previous Meeting Minutes
Wendy Grubbs, Chair
Document: [December 4, 2024, Meeting Minutes](#)
3. Marketing Update
Jen Ames Stuart, Associate Vice Chancellor for University Communications
Document: [Marketing and Communications Update](#)
4. Campaign Update
Beth Crigler, Vice Chancellor for Advancement
Documents: [Campaign Report](#)
5. Development Update
Penny Hawkins, Associate Vice Chancellor of University Development
Document: [Development Update](#)
6. Jamil Niner Student Pantry
Denise Balfour Simpson, Associate Vice Chancellor for Student Affairs and Dean of Students
Document: [Jamil Niner Student Pantry: Addressing Food Insecurity at UNC Charlotte](#)

7. Motion to Convene in Closed Session

Wendy Grubbs, Chair

- a. *To prevent the disclosure of information that is privileged or confidential pursuant to the law of this State or of the United States or not considered a public record within the meaning of Chapter 132 of the General Statutes pursuant to N.C.G.S. §143-318.11 (a)(1).*

Closed Session

8. Donor and Prospect Discussion

Beth Crigler, Vice Chancellor for Advancement

9. Motion to Resume in Open Session

Wendy Grubbs, Chair

Open Session

10. Other Business

Wendy Grubbs, Chair

11. Adjourn

Wendy Grubbs, Chair

Members

Wendy Grubbs, Chair

Geoff Gray, Vice Chair

Larry Shaheen, Jr.

Sasha Weintraub

Dennis Bunker, ex-officio



**The University of North Carolina at Charlotte
Board of Trustees**

Academic and Student Life Committee Meeting

Thursday, February 13, 2025, 10:50-11:50 am
Dubois Center at UNC Charlotte Center City, Auditorium
[YouTube Livestream](#)

Agenda

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order
Brett Keeter, Chair
2. Approval of the Previous Meeting Minutes
Brett Keeter, Chair
Document: [December 4, 2024, Meeting Minutes](#)
3. Division of Research Strategic Plan
John Daniels, Vice Chancellor for Research
Document: [Research Shaping What's Next: UNC Charlotte's Research Strategic Plan 2022-2032 \(RSWN\)](#)
4. Student Affairs Data Lake
Ellissa Brooks Nelson, Divisional Director, Student Affairs Research & Assessment
Document: [The Student Affairs Data Lake](#)
5. Artificial Intelligence, Cybersecurity, and Identity: Challenges & Opportunities
Stephanie Schuckers, Bank of America Distinguished Professor in Computing and Informatics
Document: [AI, Cybersecurity, & Identity: Challenges & Opportunities](#)
6. Sports Analytics Degree
John Tobias, Sports Analytics Program Director
Document: [Sports Analytics Degree](#)
7. Athletics Update
Mike Hill, Director of Athletics

8. Other Business
Brett Keeter, Chair

9. Adjourn
Brett Keeter, Chair

Members

Brett Keeter, Chair

Michael Smith, Vice Chair

John Bailey

Isaiah Grayson

Dennis Bunker, *ex officio*



**The University of North Carolina at Charlotte
Board of Trustees**

Finance and Physical Properties Committee Meeting

February 13, 2025, 12:00 p.m. - 12:40 p.m.

Dubois Center at UNC Charlotte Center City, Auditorium

[YouTube Livestream](#)

Agenda

The Committee Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the committee of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order
John Bailey, Chair
2. Approval of Previous Meeting Minutes
John Bailey, Chair
Document: [December 4, 2024, Meeting Minutes](#)

Capital Action Items

3. Requests for Authorization of Capital Projects - Multiple Projects
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Documents: [Authorization of Capital Projects - Multiple Projects](#)
4. Request for Designer Ratification
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Documents: [Designer Ratification](#)

Financial Information Items

5. Financial Ratios and Credit Rating Analysis
Rich Amon, Vice Chancellor for Business Affairs
Greg Verret, Associate Vice Chancellor for Finance
Document: [Financial Ratios and Analysis](#)
6. Affiliated Entities Review
Rich Amon, Vice Chancellor for Business Affairs
Greg Verret, Associate Vice Chancellor for Finance
Document: [Affiliated Entities](#)
7. Budget Update
Rich Amon, Vice Chancellor for Business Affairs
Document: [Budget Update](#)

Capital Information Items

8. Capital Improvement Projects Update
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Document: [Capital Improvement Projects Update](#)
9. Notice of Approvals through Delegated Authority
Rich Amon, Vice Chancellor for Business Affairs
Owen Cooks, Associate Vice Chancellor for Facilities Management
Document: [Approvals through Delegated Authority](#)
10. Adjournment
John Bailey, Chair

Members

John Bailey, Chair
Michael Smith, Vice Chair
Thomas Scrivener
Dontá Wilson
Dennis Bunker, ex officio



**The University of North Carolina at Charlotte
Board of Trustees**

Thursday, February 13, 2025
Dubois Center at UNC Charlotte Center City, Auditorium
[YouTube Livestream](#)

Schedule

8:00 - 9:00 am	Audit, Compliance, and Enterprise Risk Management Committee Meeting <i>Dubois Center at UNC Charlotte Center City, Auditorium</i>
9:10 - 9:30 am	Executive Committee Meeting <i>Dubois Center at UNC Charlotte Center City, Auditorium</i>
9:40 - 10:40 am	Advancement and Public Relations Committee Meeting <i>Dubois Center at UNC Charlotte Center City, Auditorium</i>
10:50 am - 11:50 am	Academic and Student Life Committee Meeting <i>Dubois Center at UNC Charlotte Center City, Auditorium</i>
12:00 - 12:40 pm	Finance and Physical Properties Committee Meeting <i>Dubois Center at UNC Charlotte Center City, Auditorium</i>
2:00 - 4:00 pm	Board Will Convene in the Committee of the Whole <i>Dubois Center at UNC Charlotte Center City, Auditorium</i>

Board of Trustees Agenda

The Board Chair will state the following at the beginning of each meeting: *In accordance with the State Government Ethics Act (Chapter 138A of the N.C. General Statutes), I remind all members of the Board of Trustees of their duty to avoid conflicts of interest and appearances of conflicts of interest. If you are aware or become aware of a conflict of interest or any item that may create the appearance of a conflict of interest, please notify me immediately.*

1. Call to Order
Dennis Bunker III, Chair
2. Approval of Previous Meeting Minutes
Dennis Bunker III, Chair
Documents: [December 4, 2024, Meeting Minutes - Open Session](#)
December 4, 2024, Meeting Minutes - Closed Session

3. UNC Board of Governors Remarks
Joel Ford, UNC Board of Governors
4. Board Chair's Remarks
Dennis Bunker III, Chair
5. Chancellor's Report
Sharon Gaber, Chancellor
6. Overview of the New Regulation, 600.3.4[R]: Changes to Delegated Authority to Boards of Trustees and Chancellors
Jesh Humphrey, Vice Chancellor for Institutional Integrity and General Counsel
Documents: [Memo: Revised Delegated Authority for Certain Personnel Actions Under Section 600.3.4\[R\] of the UNC Policy Manual](#)
[EHRA and SHRA Delegated Authority for Classification and Compensation Actions](#)
[UNC Policy 600.3.4\[R\]-Regulation on the Delegations of Authority and Granting of Management Flexibility on Human Resources Matter](#)
7. Report of the University Faculty Council *Xiaoxia Newton, Faculty Council President* Document:
Document: [Faculty Council Report](#)
8. Report of the Student Government Association
Isaiah Grayson, Student Body President and Trustee
Document: [Student Government Association Update](#)
9. Report of the Executive Committee
Dennis Bunker III, Chair
10. Report of the Audit, Compliance, and Enterprise Risk Management Committee
Teross Young Jr., Chair
11. Report of the Academic and Student Life Committee
Brett Keeter, Chair
12. Report of the Advancement and Public Relations Committee
Wendy Grubbs, Chair
13. Report of the Finance and Physical Properties Committee
John Bailey, Chair
 - a. Budget Update Recap
14. Motion to Convene in Closed Session
Dennis Bunker III, Chair

- a. Pursuant to N.C.G.S. §143-318.11(a)(1), to prevent the disclosure of information that is privileged or confidential pursuant to the laws of this State or of the United States, or not considered a public record within the meaning of Chapter 132 of the General Statutes, such privilege or confidentiality arising under the Family Educational Rights and Privacy Act (20 U.S.C. §1232g) or N.C.G.S. Ch. 126, Art. 7.

Closed Session

15. Report of the Audit, Compliance, and Enterprise Risk Management Committee
Teross Young Jr., Chair
16. Report of the Advancement and Public Relations Committee
Wendy Grubbs, Chair
17. Report of the Executive Committee
Dennis Bunker III, Chair
18. Motion to Resume in Open Session
Dennis Bunker III, Chair

Open Session

19. Other Business
Dennis Bunker III, Chair
20. Adjourn
Dennis Bunker III, Chair

Members of the Board of Trustees

Dennis N. Bunker III, Chair
John A. Bailey
Geoffrey D. Gray
Isaiah J. Grayson
Wendy J. Grubbs
J. Brett Keeter
Larry J. Shaheen Jr.
Hugh L. McColl Jr.
Thomas M. Scrivener
Michael J. Smith
Sasha J. Weintraub
Dontá L. Wilson
Teross W. Young Jr.